

2020 Annual Report



SELECTED FINANCIAL DATA

(In thousands, except per share amounts) (years ended December 31)

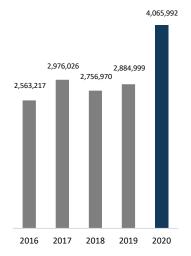
(years ended December 31)	2020	2019	2018	2017	2016
	\$	\$	\$	\$	\$
SUMMARY OF OPERATIONS					
Total revenues and investment gains (loss)	739,405	426,150	(316,619)	488,972	335,828
Net income (loss) attributable to					
common shareholders	211,717	104,794	(140,086)	165,967	96,783
Diluted earnings (loss) per share	80.66	39.16	(51.72)	60.03	34.50
FINANCIAL DATA					
Total assets	4,065,992	2,884,999	2,756,970	2,976,026	2,563,217
Total equity	1,146,114	942,655	969,421	1,063,385	942,562

COMMON STOCK INFORMATION

The company's common shares are listed on the Toronto Stock Exchange under the symbol SEC.

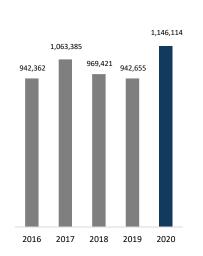
	2020		20)19
	5	\$:	\$
FISCAL QUARTER	High	Low	High	Low
First	183.00	100.00	190.00	162.99
Second	134.94	100.00	201.87	168.50
Third	142.00	121.00	185.00	156.01
Fourth	180.00	125.00	175.03	156.36

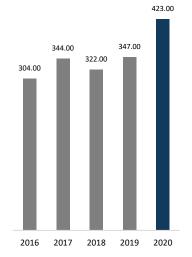
Total Assets (\$ thousands)



Total Equity (\$ thousands)

Book Value per Share







OVERALL PERFORMANCE

Senvest Capital ("Senvest" or the "Company") had a strong finish to the 2020 year. From a net loss for the first nine months, the Company was able to achieve a net profit for the year based on its performance in the fourth quarter. The release of vaccination trial data by Pfizer/BioNTech and Moderna, which showed efficacy rates in the 95% range, caused equity markets to surge. The vaccines developed by these two companies, based on a novel technology platform using messenger RNA (mRNA), surprised markets with their high levels of efficacy. For the first time, hope for a solution to the COVID-19 pandemic and its impact on the global economy became tangible and visible. Furthermore, there seemed to be a belief that either a Trump or Biden win would be positive for equity markets given the expectation of a fiscal stimulus package in either case. Going into the fourth quarter the portfolio was positioned largely with what we dubbed "go out" stocks – or companies that depend on open, mobile economies – and we were rewarded with significant gains in the quarter.

A year ago, following a strong fourth quarter in 2019, we entered 2020 with optimism as it appeared that the stock prices of several of our portfolio companies were gaining traction. In early January 2020, reports of a "mysterious pneumonia" in China began to emerge. On January 20th, the first known U.S. case of the mystery virus was reported. Some of our investments sensitive to travel (vacation ownership companies) and the global macro environment (semiconductors and energy companies) reacted negatively in response to these media reports. Weak results for the first part of the year was followed by tremendous losses when the full fury of a global pandemic, travel restrictions and lock downs hit in March.

We have managed through numerous market meltdowns, including the tech bust of 2000, the Great Financial Crisis of 2008 and the Euro crisis of 2012. While our experience and "battle scars" from these events helped prepare us in managing the portfolio, the swiftness of the swoon this time was shocking. Even so, we went to the playbook used in prior market crashes: focusing on margin availability, raising capital by selling stocks that were relatively outperforming and buying the stocks we believed to be overly punished. Given the uncertainty of the duration of the global economic shut down, we also sold down stocks with relatively worse liquidity or balance sheets.

In August 2020, the Federal Reserve established a new monetary policy framework regarding inflation targeting, in which it stated that inflation could run above its long run rates of 2%. This new policy, coupled with unprecedented Fed buying of Treasury bonds, mortgage backed and other debt securities, has resulted in negative real interest rates for government bonds and, in turn, low interest rates for corporate borrowing and residential mortgages. In late January 2021, Fed Chairman Powell reiterated that its easy monetary policy will remain in place until it achieves lower unemployment and inflation in excess of 2%. On top of a \$900 billion fiscal stimulus program approved in December, another round of fiscal stimulus was passed which would deliver a \$1.9 trillion boost to the US economy. This injection of cash into the economy will come on top of a massive pile of excess consumer savings amounting to approximately \$1.4 trillion. Vaccination of the U.S. population is well underway, with the approval of a third vaccine by Johnson & Johnson. New infections and hospitalizations have plunged and suppression of the pandemic could occur sometime in Q3 2021, which will catalyze the return of unconstrained mobility to the economy. Given the widespread COVID-19 "fatigue" and limits on social interaction for more than a year, we see significant pent-up demand for consumers to enjoy themselves, with explosive spending on entertainment, discretionary items, and services.

Included in the portfolio and our optimism for 2021 was a new core holding established in Q4 of 2020, GameStop ("GME"). As has been widely reported in the media, we had tremendous success in January with our GME investment, which we fully crystallized. We will provide further discussion of the GME investment in our Q1 2021 letter.



Another key take-away from 2020 is that there are many digital transformation initiatives taking place simultaneously across a large number of industries and end markets. These range from consumer-facing products and services, to enterprise, commercial, healthcare, and industrial markets. In many instances, we saw the pandemic as a catalyst for adoption, pulling forward these digital transformations faster than we would have anticipated. As we enter the recovery, we are further along adoption curves and we see demand accelerating and even creating supply shortages. In fact, while many industries experienced deep prolonged downturns because of COVID-19, technology platforms, by-and-large, saw increased demand across the board. In many cases, technology companies benefited from a pull-in of spend to rapidly transform and enable a more digital economy. This underlying trend shows no signs of slowing and could be a major catalyst for demand in 2021.

Some of the largest holdings as at December 31, 2020 were, Ebay (EBAY), Tower Semiconductors (TSEM), Marriot Vacations (VAC), Capri Holdings (CPRI), Essent (ESNT), and Seven Generations Energy (VII). (When the Company refers to its portfolio of holdings, the reference is to its aggregate portfolio including those in the funds that are consolidated into the accounts of the Company.)

Apparel, footwear, and accessories designer Capri Holdings' ("CPRI"), owner of the Michael Kors, Versace and Jimmy Choo brands, stock surged by +133% in the fourth quarter and was our best performing equity holding. This "go out" stock benefitted from vaccine news, plus CPRI reported Q3 earnings that trounced expectations. Importantly, management presentations later in the quarter resonated strongly with investors, as operating margin targets for all three of its brands were more positive than expected. CPRI expects that in its Fiscal 2023 (YE March 2023) Versace will achieve a mid-teens operating margin, Jimmy Choo will reach a double digit operating margin, and Michael Kors will achieve margins above 20%. Combined, the business will generate significant free cash flow and growth for many years to come.

We believe that CPRI has undergone a significant transformation over the last few years: from a purely Michael Kors business with too much US wholesale exposure to a business that, in a couple of years, may have 30% of sales coming from highly attractive luxury brands and only 20% exposure to the wholesale channel. Management's commentary combined with excellent results began to show the market that CPRI can emerge from Covid-19 a much stronger, higher-margin business than before, thereby deserving of a higher multiple.

Silvergate Capital ("SI"), a California regional bank which has pioneered banking services to the digital currency market, exploded with a stock price gain of +416% in the fourth quarter, making it our second best equity holding. Our first investment in SI occurred before it went public while it was still a private company. SI serves as the "on-off ramp" of choice between the regulated, US dollar banking world and the de-centralized, burgeoning digital currency world. The company collects zero-interest bearing deposits from exchanges and institutional investors trading digital currencies, such as Bitcoin, which it can deploy into interest-earning assets. We believe that SI has one of the lowest cost deposit funding bases in the U.S., with about 98% derived from zero-cost deposits. While much of the attention surrounding this stock revolves around the speculative investment activity and the price of Bitcoin, we believe that the real story will be about the development of commerce and global money movement enabled by block chain technologies.

Vacation ownership operator Marriott Vacations Worldwide ("VAC") increased by +51% in the quarter and was our third best performing position. Once again, as a travel-focused or "go out" business, VAC stands to benefit greatly from the opening-up of economies and lifting of travel restrictions that should ensue following the rollout of vaccinations. VAC provided a business update in early December outlining strong vacation ownership sales (up 15-30% sequentially), robust exchange activity through November (+10% year-over-year), as well as encouraging trends in its key Hawaiian market, post the October 15th loosening of restrictions for inbound guests into Hawaii. These positive trends likely gave the market confidence that customers were still interested in leisure vacations, even during a pandemic, and therefore, we expect demand should be robust post-vaccine.



Senvest Capital Inc. Management's Discussion and Analysis **December 31, 2020**

The stock prices of our investments in two Canadian energy exploration and production companies, Seven Generations Energy ("VII") and Paramount Resources ("POU"), increased by +84.12% and +140.38%, respectively. The stocks likely benefited from the positive vaccine news, given the expectation of improved mobility and economic activity that will follow from the suppression of Covid-19 and resultant increased demand in energy commodities. Moreover, in their Q3 financial results, each company reported that it had significantly lowered cash breakeven costs. Oil prices gained about +20% in the quarter.

Operationally we continue to function quite well during the current environment and the stay at home conditions. Over the past few years, we have planned and tested our systems for remote work-from-home scenarios. We moved our technology infrastructure to the cloud almost two years ago and thus far have had no significant issues with our systems operating from home.

Servest recorded net income attributable to common shareholders of \$211.7 million or \$80.66 per basic and diluted common share for the year ended December 31, 2020. This compares to net income attributable to common shareholders of \$104.8 million or \$39.16 per basic and diluted common share for the year ended December 31, 2019. For the year, the US dollar weakened against the Canadian dollar and the result was a currency translation loss of about \$25 million. This amount is not reported in the Company's statement of income rather it's reflected in its statement of comprehensive income. As a result, the comprehensive income attributable to common shareholders was \$186.7 million for the year.

The Company's income from equity investments was the biggest contributor to the results. The net change in equity investments and other holdings including securities sold short and derivative liabilities totalled \$693.9 million in the current year versus \$396.6 million in December 2019.

The Senvest Master Fund (Senvest Partners Fund) is focused primarily on small and mid-cap companies. The fund recorded a return of 82.3% net of fees in the fourth quarter and a return of 30.6% for the year. With most of the long portfolio invested in small and mid-cap stocks, the fund outperformed its most relevant benchmark, the Russell 2000 for the quarter and for the year. The fund also outperformed the S&P 500 index for both the fourth quarter and the year, but does not consider this index as a benchmark. In 2019 the fund initiated an institutional share class which requires a minimum investment of \$75 million US, and includes a longer duration element, which should further enhance the stability of its capital base and its ability to make long-term investments to help generate returns for the benefit of all of our partners. Senvest's internal capital is subject to the same liquidity provisions of the institutional share class.

The Senvest Technology Partners Fund (prior name Senvest Israel Partners) was initiated in 2003 to focus on investing in Israel related companies. Effective January 1, 2019, the Israel Fund broadened its geographic investment mandate to focus on global technology investments. To better reflect the evolving global complexion of its technology investments, the Israel Fund underwent a name change to Senvest Technology Partners. After investing in Israel-related technology for 15 years, its holdings extend across the global technology universe. The Technology Fund maintains the same investment philosophy and continues to leverage the existing diligence and understanding of global technology and end markets. This fund recorded a return of 25.4% net of fees for the fourth quarter and 35.3% for the year (monthly results of both funds can be found on the Company's website). Both of these funds are consolidated into the accounts of the Company.

On December 20, 2019, the Company entered into an equity financing commitment. Per the equity financing commitment letter and the Stock Purchase Agreement (the "Purchase Agreement"), the Company agreed and committed to contribute, directly or indirectly, an aggregate amount of cash equal to Canadian \$50,000,000 to fund a portion, along with other committed capital providers, of the following amounts at closing: (a) the obligations under the Purchase Agreement to pay the aggregate purchase price and (b) the payment of any fees and expenses in connection with the closing and the debt financing, pursuant to and in accordance with the



Purchase Agreement. In addition, per the equity financing commitment letter, the parties have agreed that the Investors shall not be obligated to contribute, purchase equity or debt, or otherwise provide funds in any amount in excess of its commitment. This investment closed in the second quarter of 2020 and was classified as a Level 3 asset.

The Company has a portfolio of real estate investments as at December 31, 2020. One part of this amount represents investments in different US REITs and partnerships. These REITs and partnerships are not publicly traded and there is no established market for them. The most likely scenario for a disposal of these holdings is an eventual sale of the underlying real estate properties of the REITs and partnerships and the distribution to its holders. Also, there are minority interests in private entities whose main assets are real estate properties. As described above for the REITs and partnerships, the most likely scenario for a disposal of these holdings is an eventual sale of the underlying real estate properties.

The Company also has investment properties in lands and buildings. Investment properties are initially measured at cost, including transaction costs. Subsequent to initial recognition, investment properties were remeasured at fair value, using the fair value model. The fair value is based on external valuations from third party valuators. Gains or losses arising from changes in fair value of investment properties are included in the Company's net profit or loss.

The Company consolidates the Senvest Management LLC (SML) entity that serves as the investment manager of Senvest Partners and Senvest Technology Partners as well as the general partners of the funds. The portion of the expected residual returns of structured entities that do not belong to the Company is reflected as a non-controlling interest on the statement of financial position. This non-controlling interest is owned by an executive of the Corporation. Most of the equity of Senvest Management LLC reflects its investment in the underlying funds. This non-controlling interest was \$48.1 million as at December 31, 2020 from \$23.2 million as at December 31, 2019.

At the end of December 31, 2020, Senvest had total consolidated assets of \$4,066.0 million versus \$2,885.0 million at the end of 2019. Equity investments and other holdings totalled \$3,880.0 million from \$2,539.1 million in December 2019. The Company purchased \$3,310.4 million of investment holdings in the year and sold \$2,628.4 million of such holdings. The Company's liabilities increased to \$2,919.9 million this year versus \$1,942.3 million in 2019. The main difference between the periods was a significant increase in due to brokers. There was also a reduction in securities sold short and derivative liabilities of \$188.8 from last December. The proceeds of securities sold short were \$3,303.5 million and the amount of shorts covered was \$3,479.9 million in the year. Overall the trading figures were more than the corresponding amounts for the prior year.

Functional currency

Items included in the financial statements of each of the Company's entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency). The functional currency of the parent company is the US dollar.

Presentation currency

The Company has adopted the Canadian dollar as its presentation currency, which in the opinion of management is the most appropriate presentation currency. Historically, the Company's consolidated financial statements have been presented in Canadian dollars, and since the company's shares are listed on a Canadian stock exchange, management believes it would better serve the use of shareholders to continue issuing consolidated financial statements in Canadian dollars. The US dollar consolidated financial statements are translated into the presentation currency as follows: assets and liabilities – at the closing rate at the date of the consolidated statement of financial position; and income and expenses – at the average rate for the period. All resulting changes



are recognized in other comprehensive income (loss) as currency translation differences. Equity items are translated using the historical rate

Risks

Financial risk factors

The Company's activities expose it to a variety of financial risks: market risk (including fair value interest rate risk, cash flow interest rate risk, currency risk and equity price risk), credit risk and liquidity risk.

The Company's overall risk management program seeks to maximize the returns derived for the level of risk to which the Company is exposed and seeks to minimize potential adverse effects on the Company's financial performance. Managing these risks is carried out by management under policies approved by the Board.

The Company uses different methods to measure and manage the various types of risk to which it is exposed; these methods are explained below.

Market risk

Fair value and cash flow interest rate risks

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of changes in market interest rates.

The majority of the Company's debt is based on floating rates which expose the Company to cash flow interest rate risk. The Company does not have a long-term stream of cash flows that it can match against this type of fixed debt, so it prefers to use short-term floating rate debt. The Company does not mitigate its exposure to interest rate fluctuation on floating rate debt. If interest rates spike, then the Company could enter into interest rate swaps or more probably just reduce its debt level. As at December 31, 2020, the Company had listed sufficient equity securities that it can sell to reduce its floating rate debt to zero.

Currency risks

Currency risk refers to the risk that values of monetary financial assets and liabilities denominated in foreign currencies will vary as a result of changes in underlying foreign exchange rates. The Company's functional currency is the US dollar. The Company has foreign currency exposure to the Canadian dollar, the British pound sterling, the Euro the Swedish krone, and the Israeli shekel.

Equity price risk

Equity price risk is the risk that the fair value of equity investments and other holdings and equities sold short and derivatives will vary as a result of changes in the market prices of the holdings. The majority of the Company's equity investments and other holdings and all of the securities sold short are based on quoted market prices as at the consolidated statement of financial position date. Changes in the market price of quoted securities and derivatives may be related to a change in the financial outlook of the investee entities or due to the market in general. Where non-monetary financial instruments – for example, equity securities – are denominated in currencies other than the US dollar, the price, initially expressed in a foreign currency and then converted into US dollars, will also fluctuate because of changes in foreign exchange rates.



Securities sold short represent obligations of the Company to make future delivery of specific securities and create an obligation to purchase the security at market prices prevailing at the later delivery date. This creates the risk that the Company's ultimate obligation to satisfy the delivery requirements will exceed the amount of the proceeds initially received or the liability recorded in the consolidated financial statements. In addition, the Company has entered into derivative financial instruments, which have a notional value greater than their fair value, which is recorded in the financial statements. This creates a risk that the Company could settle these instruments at a value greater or less than the amount that they have been recorded in the financial statements.

The Company's equity investments and other holdings have a downside risk limited to their carrying value, while the risk of equities sold short and derivatives is open ended. The Company is subject to commercial margin requirements which act as a barrier to the open-ended risks of the securities sold short and derivatives. The Company closely monitors both its equity investments and other holdings and its equities sold short and derivatives.

The impact of a 30% change in the market prices of the Company's equity holdings with quoted value and derivatives, securities sold short and derivative liabilities as at December 31, 2020 would be as follows (in thousands):

-	Fair value	Estimated fair value 30% price increase	Estimated fair value 30% price decrease
Equity investments and other holdings Listed equity securities and derivatives Securities sold short and derivative liabilities	3,546,391	4,610,308	2,482,474
	(319,053)	(414,769)	(223,337)
Pre-tax impact on net earnings		968,201	(968,201)

Liquidity risk

Liquidity risk is the risk the Company will encounter difficulties in meeting its financial obligations. The Company's largest assets are equity investments and other holdings. Most of these assets are made up of equities in public holdings which can be liquidated in a relatively short time. Due to its large holding of liquid assets, the Company believes that it has sufficient resources to meet its obligations.

All financial liabilities other than securities sold short and derivative liabilities, liability for redeemable units and some other payables as at the consolidated statement of financial position date mature or are expected to be repaid within one year. The liquidity risk related to these liabilities is managed by maintaining a portfolio of liquid investment assets.

Credit risk

Credit risk is the risk that a counterparty will fail to fulfill its obligations under a contract and will cause the Company to suffer a loss.

All transactions in listed securities are settled or paid for upon delivery using approved brokers. The risk of default is considered minimal, as delivery of securities sold is executed only once the broker has received payment. Payment is made on a purchase once the securities have been received by the broker. The trade will fail if either party fails to meet its obligations.



The Company is also exposed to counterparty credit risk on its cash and cash equivalents, restricted short-term investment and due from brokers.

From time to time, the Company enters into derivative financial instruments consisting primarily of options and warrants to purchase or sell equities, equity indices and currencies, equity swaps, foreign currency forward contracts, and foreign currency futures contracts. These derivative instruments are marked to market. There is deemed to be no credit risk for futures and certain options that are traded on exchanges. The warrant contracts and certain options that are not traded on an exchange allow the Company to purchase underlying equities at a fixed price. Equity swaps represent future cash flows that are agreed to be exchanged between the Company and counterparties at set dates in the future. Foreign currency forward contracts are contracts to buy or sell foreign currencies at a specified price at a future point in time.

Capital risk management

The Company's objective when managing its capital is to maintain a solid capital structure appropriate for the nature of its business. The Company considers its capital to be its total shareholders equity. The Company manages its capital structure in light of changes in economic conditions. To maintain or adjust its capital structure, the Company initiates normal course issuer bids or adjusts the amount of dividends paid. The Company monitors capital on the basis of its net liabilities-to-capital ratio, which is as follows (in millions):

	December 31, 2020	December 31, 2019
Total net liabilities	\$2,893.7	\$1,758.5
Total equity	\$1,146.1	\$942.7
Net liabilities to capital ratio	2.52	1.87

The Company's objective is to maintain a debt-to-capital ratio below 2.0. The Company believes that limiting its debt-to-capital ratio in this manner is the best way to monitor risk. The Company's debt to capital ratio was at 2.52 at the end of December 2020 from 1.87 at the end of 2019. While the debt to capital ratio was above 2.0 at the end of 2020, the Company views this is a temporary situation and anticipates reducing this ratio below 2.0 in the coming quarters. However, the Company is also cognizant of the fact that the largest liability on its financial statements, the "Liability for redeemable units" is considered "equity" and not a liability in the individual financial statements of the underlying funds that it consolidates. As a result the debt to equity ratio of the individual funds is lower than that of the parent company. The Company has debated if it has been too conservative in limiting its net liabilities to capital ratio at 2.0 or if a higher ratio is more appropriate (the Company is leaning toward the latter view). The Company will communicate its thoughts to shareholders in subsequent letters.

Investment Risk

To the extent not discussed above, the Company is subject to additional risks with respect to the investments made.

The value of the Company's portfolio may decrease as well as increase, due to a variety of factors, including general economic conditions, and market factors. Additionally, investment decisions made by the Company may not always be profitable or prove to have been correct. Investment strategies, at any given time, may incur significant losses. Losses can occur for a number of reasons, including but not limited to, an overall decline in the underlying market, a lack of liquidity in the underlying markets, excessive volatility in a particular market, government intervention or monetary and/or fiscal policies of a specific region or country. The profitability of a significant portion of the Company's investments also depends to a great extent upon the Company's ability to correctly assess



the future course of the price movements of securities and other investments. There can be no assurance that the Company will be able to accurately predict these price movements.

The Company's investment strategy is speculative and involves risk. The Company trades in options and other derivatives, as well as using short sales and utilizing leverage. The portfolio may not be diversified among a wide range of issuers or industries. In addition, the Company may take concentrated positions in its high conviction ideas, invest in high yield securities or invest in foreign markets outside the US and Canada. Accordingly, the investment portfolio may be subject to more rapid change in value than would be the case if the Company were required to maintain a wide diversification in the portfolios among industries, areas, types of securities and issuers.

The Company may make investments in the securities of high growth companies. More specifically, the Company may have significant investments in smaller-to-medium sized companies with market capitalizations of less than \$2 billion US. While smaller companies may have potential for rapid growth, they often involve higher risks because they lack the management experience, financial resources, product diversification, and competitive strengths of larger corporations. These factors make smaller companies far more likely than their larger counterparts to experience significant operating and financial setbacks that threaten their short-term and longterm viability. In addition, in many instances, the frequency and volume of their trading is substantially less than is typical of larger companies. As a result, the securities of smaller companies may be subject to wider price fluctuations and exiting investments in such securities at appropriate prices may be difficult, or subject to substantial delay. Furthermore, some of the portfolio may be invested in technology, technology-related markets and biotech. These types of companies may allocate greater than usual amounts to research and product development. The securities of such companies may experience above-average price movements associated with the perceived prospects of success of the research and development programs. Also, these companies could be adversely affected by lack of commercial acceptance of a new product or products or by technological change and obsolescence. Some of these companies may have limited operating histories. As a result, these companies may face undeveloped or limited markets, have limited products, have no proven profit-making history, operate at a loss or with substantial variations in operating results from period to period, have limited access to capital and/or be in the developmental stages of their businesses.

The Company tries to manage the above risks by monitoring its leverage, actively following its investee companies and trying to react to market conditions. At the same time the Company expects its portfolio to exhibit a higher degree of volatility than portfolios that invest in larger more stable companies and that invest within more defined limits. As at December 31, 2020, approximately 89% of the Company's portfolio was invested in Level 1 securities. The Company monitors its Level 1 securities as percentage of its total investments; however, it does not have a fixed number that this percentage cannot fall below.

Climate Change Risk

Climate change risk refer to the physical risks and transition-related risks related to the changes in climate patterns that may have a significant impact on communities and the economy. While the direct exposure of the Corporation's operations to climate change risk is relatively low, as an investor in equities and other assets, the Corporation could indirectly be impacted by this risk through its portfolio investments.

The Corporation's portfolio investments face the potential direct impact of more frequent and more intense extreme weather events, as well as the potential indirect impact of any related supply chain disruptions. The exposure of the Corporation's portfolio investments to climate change risk also arises from the movement toward a low-emission economy, which may result in increased reputational, market, regulatory, policy, legal and technology-related risks. Existing portfolio investments in carbon-intensive industries and in other markets which are dependent on such industries may be more exposed to such transitional risks as a result of significant changes



in customer perceptions and preferences, the increasing cost of carbon emissions and competition from renewable energy.

Critical accounting estimates and judgments

The Company makes estimates and assumptions concerning the future that will, by definition, seldom equal actual results. The following are the estimates applied by management that most significantly affect the Company's consolidated financial statements. These estimates have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Consolidation of entities in which the Company holds less than 50% of the voting rights.

Management considers that the Company has de facto control of Senvest Management LLC (SML), RIMA Senvest Master Fund GP LLC, and Senvest Technology Partners GP LLC., three legal entities wholly owned by an executive of the Company, because of the Company's board representation and the contractual terms of the investment advisory agreement. SML is the investment adviser to the Funds, whereas RIMA Senvest Master Fund GP LLC is the General Partner of Senvest Master Fund LP and Senvest Technology Partners GP LLC is the General Partner of Senvest Technology Partners Master Fund LP.

Management considers that the Company has control of Senvest Master Fund LP, Senvest Technology Partners Master Fund LP and Senvest Cyprus Recovery Investment Partners LP even though the Company has less than 50% of the voting rights in each of the Funds. The Company assessed that the removal rights of non-affiliated unitholders are exercisable but not strong enough given the Company's decision-making authority over relevant activities, the remuneration to which it is entitled and its exposure to returns. The Company, through its structured entity, is the majority unitholder of each of the Funds and acts as a principal while there are no other unitholders forming a group to exercise their votes collectively.

Fair value estimates of investment properties

The Company has adopted the fair value model in measuring its investment properties. The fair value of the investment properties is performed by external independent valuators located in the area of the properties. Inputs used in the property valuation models are based on appropriate assumptions that reflect the type of property and location. Management reviews the assumptions made and models used to ensure they correlate with their expectation and understanding of the market. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

Fair value estimates of financial instruments

The fair value of financial instruments where no active market exists or where quoted prices are not otherwise available are determined by using valuation techniques. In these cases, the fair values are estimated from observable data in respect of similar financial instruments or by using models. Where market observable inputs are not available, they are estimated based on appropriate assumptions. To the extent practical, models use only observable data; however, areas such as credit risk (both the company's own credit risk and counterparty credit risk), volatilities and correlations require management to make estimates. Changes in assumptions about these factors could affect the reported fair value of financial instruments.



Financial instruments in Level 1

The fair value of financial assets and financial liabilities traded in active markets are based on quoted market prices at the close of trading on the consolidated statement of financial position date. The quoted market price used for financial assets and financial liabilities held by the Company is the close price. Investments classified in Level 1 include active listed equities and derivatives traded on an exchange. The financial assets classified as Level 1 were approximately 89% of the total financial assets.

Financial instruments in Level 2

Financial instruments classified with Level 2 trade in markets that are not considered to be active but are valued based on quoted market prices, dealer quotations or valuation techniques that use market data. These valuation techniques maximize the use of observable market data where available and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2. These include corporate bonds, thinly traded listed equities, over-the-counter derivatives and private equities.

The Company uses a variety of methods and makes assumptions that are based on market conditions existing at each year-end date. Valuation techniques used for non-standardized financial instruments such as options and other over-the-counter derivatives include the use of comparable recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analyses, option pricing models and other valuation techniques commonly used by market participants, making maximum use of market inputs and relying as little as possible on entity-specific inputs. The financial assets classified as Level 2 were approximately 4% of the total financial assets.

Financial instruments in Level 3

Investments classified in Level 3 have significant unobservable inputs, as they trade infrequently. Level 3 instruments consist mainly of unlisted equity investments and real estate investments. As observable prices are not available for these securities, the Company has used valuation techniques to derive the fair value. The financial assets classified as Level 3 were approximately 7% of the total fair value of financial assets.

Level 3 valuations are reviewed by the Company's Chief Financial Officer (CFO), who reports directly to the Board on a quarterly basis in line with the Company's reporting dates. On an annual basis, close to the year-end date, the Company obtains independent, third party appraisals to determine the fair value of the Company's most significant Level 3 holdings. The annual valuations of the significant level 3 holdings are carried out externally. The Company's CFO reviews the results of the independent valuations. Emphasis is placed on the valuation model used to determine its appropriateness, the assumptions made to determine whether it is consistent with the nature of the investment, and market conditions and inputs such as cash flow and discount rates to determine reasonableness.

As at December 31, 2020, Level 3 instruments are in various entities and industries. The real estate investments are made up of investments in private real estate companies, and in real estate income trusts and partnerships. For the main Level 3 instruments, the Company relied on appraisals carried out by independent third party valuators or on recent transactions. There was no established market for any of these investments, so the most likely scenario is a disposal of the underlying assets. For the investments in real estate income trusts and partnerships, the Company relied mainly on audited financial statements, valuing the assets at fair value. The most likely scenario is an eventual sale of the underlying properties and their subsequent distribution to the holders.



Liability for redeemable units

Liability for redeemable units represents the units in Senvest Master Fund, L.P., Senvest Technology Partners Master Fund, L.P. (formerly Senvest Israel Partners Master Fund, L.P.) and Senvest Cyprus Recovery Investment Partners, L.P. Fund (collectively the Funds or individually a Fund) that are not owned by the Company. Senvest Master Fund, L.P. and Senvest Technology Partners Master Fund, L.P. units may be redeemed as of the end of any calendar quarter, however for a particular class there is a maximum quarterly redemption of 17% of the investor units and a maximum annual redemption of 34% of the investor units. Redemptions made within the first 24 months will be subject to a redemption fee of 3% to 5% which is payable to Senvest Master Fund, L.P. and Senvest Technology Partners Master Fund, L.P. In addition, there are notice periods of 60 days that must be given prior to any redemption. Senvest Cyprus Recovery Investment Partners, L.P. Fund has units that can be redeemed semi-annually with a 120 day notice. These units are recognized initially at fair value, net of any transaction costs incurred, and subsequently units are measured at the redemption amount.

Redeemable units are issued and redeemed at the holder's option at prices based on each Fund's net asset value per unit at the time of subscription or redemption. Each Fund's net asset value per unit is calculated by dividing the net assets attributable to the holders of each class of redeemable units by the total number of outstanding redeemable units for each respective class. In accordance with the provisions of the Funds' offering documents, investment positions are valued at the close price for the purpose of determining the net asset value per unit for subscriptions and redemptions.

Income taxes

The Company is subject to income taxes in numerous jurisdictions. Significant judgment is required in determining the worldwide provisions for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain. The Company recognizes liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the year in which such determination is made.

QUARTERLY RESULTS

(In thousands except for earnings(loss) per share information)

Year	Total revenue and investment gains(losses)	Net income (loss)- common shareholders	Earnings(loss) per share
2020-4	1,172,742	363,574	138.36
2020-3	118,853	28,889	10.83
2020-2	418,401	161,247	60.85
2020-1	(970,591)	(341,993)	(129.38)
2019-4	354,560	85,508	31.98
2019-3	76,376	21,091	7.86
2019-2	(169,458)	(56,556)	(21.04)
2019-1	164,672	54,751	20.36

SELECTED ANNUAL INFORMATION

(In thousands except for earnings (loss) per share information)

	2020	2019	2018
Total revenue and investment gains (loss)	739,405	426,150	(316,619)
Net income (loss) – common shareholders	211,717	104,794	(140,086)
Earnings (loss) per share	80.66	39.16	(51.72)
Total assets	4,065,992	2,884,999	2,756,970

The Company has capital commitments of \$69,381 and has real estate equity investment capital commitments of \$15,278.

The Company has had wide swings in profitability from quarter to quarter in the past two years, as seen above. The profit has fluctuated a significant amount quarter to quarter. The highest earning quarter showed a profit of over \$360 million and the least profitable quarter had a loss of over \$340 million. These wide swings are primarily due to the large quarterly mark to market adjustments in the Company's portfolio of public holdings. However, we expect the volatility and choppiness of the markets to result in wide profit swings from year to year and from quarter to quarter. Reference is made to the section on Investment risk above.

The Company maintains accounts with several major financial institutions in the U.S. who function as the Company's main prime brokers. The Company has assets with the prime brokers pledged as collateral for leverage. Although the prime brokers are large financial institutions, there is no guarantee that any financial institution will not become insolvent. In addition, there may be practical or time problems associated with enforcing the Company's rights to its assets in the case of such insolvency.

While both the U.S. Bankruptcy Code and the Securities Investor Protection Act seek to protect customer property in the event of a failure, insolvency or liquidation of a broker dealer, there is no certainty that, in the event of a failure of a broker dealer that has custody of the Company's assets, the company would not incur losses due to its assets being unavailable for a period of time, ultimately less than full recovery of its assets, or both. As a significant majority of the Company's assets are in custody with three prime brokers, such losses could be significant.

On August 14, 2020, Senvest commenced a new normal course issuer bid to purchase a maximum of 70,000 of its own common shares until August 13, 2021. This amount was increased by a further 30,000 shares to a total of 100,000 shares on January 22, 2021. There were 53,900 shares repurchased in the year. The number of common shares outstanding as at December 31, 2020 was 2,598,524 and as at March 26, 2021 was 2,553,024. There were no stock options outstanding as at December 31, 2020 and none have been issued since 2005.

The Company has financing with a bank, composed of a credit facility and a guarantee facility. A first ranking movable hypothec in the amount of \$30 million on all of its assets has been granted as collateral for both of the facilities. According to the terms of the facilities, the Company is required to comply with certain financial covenants. During the period, the Company met the requirements of all the covenants. The Company also has margin facilities with brokers.



Related party transactions

The Company consolidates the Senvest Management LLC entity that serves as the investment manager of Senvest Partners and Senvest Israel Partners as well as the general partners of the funds. The portion of the expected residual returns of structured entities that do not belong to the Company is reflected as a non-controlling interest on the statement of financial position. This non-controlling interest is owned by an executive of the Company and totalled \$48.1 million as at December 31, 2020 from \$23.2 million as at December 31, 2019.

Significant Equity Investments

For information on a summary of financial information from certain significant investees please refer to the 2020 audited financial statements. The accounts of Senvest Partners, Senvest Technology Partners and Senvest Cyprus Recovery Investment Fund are consolidated with the Company's accounts.

COVID-19

Since February 2020, the financial markets have been very volatile in response to the developing COVID-19 pandemic. More specifically, the equity markets and credit markets have experienced significant volatility due to concerns about credit risk and liquidity, amongst others. The Corporation continuously monitors this situation and its potential impact on the Corporation and, more particularly, the Funds. However, it is not possible to forecast with certainty the duration and full scope of the economic impact of COVID-19 both in the short- and long-term. The extent of such impact will depend on future developments, which are highly uncertain, rapidly evolving and cannot be predicted, including new information which may emerge concerning the severity of this coronavirus and actions taken to contain the COVID-19 or its impact, among others. Such developments, depending on their nature, duration, and intensity, could have a material adverse effect on the business, financial position, results of operations or cash flows of the Corporation.

Operationally, the Corporation continues to function quite well during the current environment and the stay-athome conditions, as over the past few years the Corporation has planned and tested its systems for remote workfrom-home scenarios. The Corporation has moved its technology infrastructure to the cloud almost two years ago and thus far has had no significant issues with its systems operating from home. However, the increased use of electronic and remote communication tools and services may lead to heightened cybersecurity risk.

FORWARD LOOKING STATEMENTS

This MD&A contains "forward looking statements" which reflect the current expectations of management regarding our future growth, results of operations, performance and business prospects and opportunities. Wherever possible, words such as "may", "would", "could", "will", "anticipate", "believe", "plan", "expect", "intend", "estimate", "aim", "endeavour", "likely", "think" and similar expressions have been used to identify these forward looking statements. These statements reflect our current beliefs with respect to future events and are based on information currently available to us. Forward looking statements involve significant known and unknown risks, uncertainties and assumptions. Many factors could cause our actual results, performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward looking statements including, without limitation, those Risk Factors listed in the Company's annual information form. Should one or more of these risks or uncertainties materialize, or should assumptions underlying the forward looking statements prove incorrect, actual results, performance or achievements could vary materially from those expressed or implied by the forward looking statements are made as of March 30, 2021 and will not be updated or revised except as required by applicable securities law.



OTHER FINANCIAL INFORMATION

There is additional financial information about the Company on Sedar at http://www.sedar.com/ the Company's website at www.senvest.com, as well the Company's or Senvest Management's U.S. SEC section 13 and other filings on www.sec.gov.

INTERNAL CONTROLS

Disclosure controls and procedures

Our disclosure controls and procedures are designed to provide reasonable assurance that information required to be disclosed by us in reports filed or submitted under Canadian securities laws is recorded, processed, summarized and reported within the time periods specified under those laws, and include controls and procedures that are designed to ensure that the information is accumulated and communicated to management, including Senvest's President and CEO and Vice-President and CFO, to allow timely decisions regarding required disclosure. As at December 31, 2020, management evaluated, under the supervision of and with the participation of the CEO and the CFO, the effectiveness of our disclosure controls and procedures, under National Instrument 52-109 – Certification of Disclosure in Issuers' Annual and Interim Filings. Based on that evaluation, the CEO and CFO concluded that our disclosure controls and procedures were effective as at December 31, 2020.

Internal control over financial reporting

Management is responsible for establishing and maintaining adequate internal control over financial reporting under National Instrument 52-109. Our internal control over financial reporting is a process designed under the supervision of the CEO and CFO to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. However, because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements on a timely basis. Management evaluated, under the supervision of and with the participation of the CEO and the CFO, the effectiveness of our internal control over financial reporting as at December 31, 2020, based on the criteria established in the Internal Control – Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on that evaluation, the CEO and CFO concluded that our internal control over financial reporting was effective as at December 31, 2020. There have been no changes during the year ended December 31, 2020 in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial report.

Ulus Mm M

Victor Mashaal Chairman of the Board and President

March 30, 2021

(Management Discussion and Analysis ("MD&A") provides a review of Senvest Capital Inc.'s operations, performance and financial condition for the year ended December 31, 2020, and should be read in conjunction with the 2020 annual filings. Readers are also requested to visit the SEDAR website at www.sedar.com for additional information. This MD&A also contains certain forward-looking statements with respect to the Corporation. These forward-looking statements, by their nature necessarily involve risks and uncertainties that could cause actual results to differ materially from those contemplated by these forward-looking statements. We consider the assumptions on which these forward-looking statements are based to be reasonable, but caution the reader that these assumptions regarding future events, many of which are beyond our control may ultimately prove to be incorrect.)



The Consolidated financial statements for the fiscal year ended December 31, 2020 and December 31, 2019, were prepared by the management of Senvest Capital Inc., reviewed by the Audit Committee and approved by the Board of Directors. They were prepared in accordance with International Financial Reporting Standards and are consistent with the Company's business.

The Company and its subsidiaries maintain a high level of quality of internal controls, designed to provide reasonable assurance that the financial information is accurate and reliable. The information included in this Annual Report is consistent with the financial statements contained herein.

The financial statements have been audited by PricewaterhouseCoopers LLP, the company's auditors, whose report is provided herein.

Ulur Mm M

Victor Mashaal Chairman of the Board and President Senvest Capital Inc.

March 30, 2021



Independent auditor's report

To the Shareholders of Senvest Capital Inc.

Our opinion

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Senvest Capital Inc. and its subsidiaries (together, the Company) as at December 31, 2020 and 2019, and its financial performance and its cash flows for the years then ended in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IFRS).

What we have audited

The Company's consolidated financial statements comprise:

- the consolidated statements of financial position as at December 31, 2020 and 2019;
- the consolidated statements of income for the years then ended;
- the consolidated statements of comprehensive income for the years then ended;
- the consolidated statements of changes in equity for the years then ended;
- the consolidated statements of cash flows for the years then ended; and
- the notes to consolidated financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

PricewaterhouseCoopers LLP/s.r.l./s.e.n.c.r.l. 1250 René-Lévesque Boulevard West, Suite 2500, Montréal, Quebec, Canada H3B 4Y1 T: +1 514 205 5000, F: +1 514 876 1502

"PwC" refers to PricewaterhouseCoopers LLP/s.r.l./s.e.n.c.r.l., an Ontario limited liability partnership.



Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements for the year ended December 31, 2020. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter

Valuation of level 3 debt and equity securities

Refer to note 2 – Summary of significant accounting policies, note 3 – Critical accounting estimates and judgments, and note 16 – Financial risks and fair value, to the consolidated financial statements.

As at December 31, 2020, the Company's investment portfolio included \$3,880,017 thousand of equity investments and other holdings measured at fair value through profit or loss, which included \$215,526 thousand of level 3 debt and equity securities (the Securities) for which quoted prices or observable inputs were not available. Management uses valuation techniques, including comparable company approach, backsolve option pricing models and recent transactions to determine the fair value of the Securities. In the determination of the fair value of these Securities, management applied significant judgment, including the selection of appropriate valuation techniques and the use of significant unobservable inputs in those techniques, such as: earnings before interest, tax and amortization (EBITA) multiples, EBITA estimates and revenue estimates for Securities valued using the comparable company approach and expected volatilities for Securities valued using the backsolve option pricing model.

How our audit addressed the key audit matter

Our approach to addressing the matter included the following procedures, among others:

- Tested how management determined the fair value estimates for a sample of the Securities, which included the following:
 - Evaluated the appropriateness of the valuation techniques used and tested the mathematical accuracy thereof.
 - For Securities valued using the comparable company approach, assessed the reasonableness of EBITA and revenue estimates of the underlying companies by comparing them to past performance.
 - For Securities valued using the recent transaction approach, assessed publicly available information having a potential to affect the fair value between the transaction date and December 31, 2020.
 - Professionals with specialized skill and knowledge in the field of valuation were used to assist in evaluating the reasonableness of management's valuation techniques and significant unobservable inputs, by considering comparable companies for the EBITA multiples, revenue multiples and expected volatilities.
- Tested the underlying data used in the valuation techniques



Key audit matter

How our audit addressed the key audit matter

We considered this a key audit matter due to the significant judgment applied by management in determining the fair value estimates of the Securities. This determination required the use of appropriate valuation techniques which included significant unobservable inputs. This in turn led to a high degree of auditor subjectivity and judgment in performing procedures relating to the valuation of the Securities. The audit effort involved the use of professionals with specialized skill and knowledge in the field of valuation.

Valuation of investment properties

Refer to note 2 – Summary of significant accounting policies, note 3 – Critical accounting estimates and judgments, and note 9 – Investment properties, to the consolidated financial statements.

As at December 31, 2020, the Company held investment properties amounting to \$49,134 thousand, which are measured at fair value. Management uses valuation techniques, including comparable sales approach, market income approach and recent transactions, to determine the fair value of investment properties. Management uses significant unobservable inputs in estimating the value of the investment properties, such as: Value/m2 for investment properties valued using the comparable sales approach and capitalization rates, current market rental rates and vacancy rates for investment properties valued using the market income approach. Our approach to addressing the matter included the following procedures, among others:

- Tested how management determined the fair value of a sample of investment properties, which included the following:
 - Professionals with specialized skill and knowledge in the field of real estate valuation assisted us in evaluating the appropriateness of the valuation techniques, in testing the mathematical accuracy thereof, assessing recent transactions and evaluating the reasonableness of the Value/m2, capitalization rates, current market rental rates and vacancy rates used.
- Tested the underlying data used in the valuation techniques.



Key audit matter

How our audit addressed the key audit matter

We considered this a key audit matter due to the significant judgments applied by management in determining the fair value of the investment properties. This determination required the use of appropriate valuation techniques which included significant unobservable inputs. This in turn led to a high degree of auditor subjectivity and judgment in performing procedures relating to the valuation of investment properties. The audit effort involved the use of professionals with specialized skill and knowledge in the field of real estate valuation.

Other information

Management is responsible for the other information. The other information comprises the Management's Discussion and Analysis, which we obtained prior to the date of this auditor's report and the information, other than the consolidated financial statements and our auditor's report thereon, included in the annual report, which is expected to be made available to us after that date.

Our opinion on the consolidated financial statements does not cover the other information, and we do not and will not express an opinion or any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard. When we read the information, other than the consolidated financial statements and our auditor's report thereon, included in the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.



Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Jean-Luc Tremblay.

/s/PricewaterhouseCoopers LLP¹

Montréal, Quebec March 30, 2021

¹ CPA auditor, CA, public accountancy permit No. A125840

Consolidated Statements of Financial Position As at December 31, 2020 and 2019



(in thousands of Canadian dollars)

Note	2020 \$	2019 \$
AssetsCash and cash equivalents4Restricted short-term investments5(a)Due from brokers5(b)Equity investments and other holdings6Investments in associates7Real estate investments8Investment properties9Income taxes receivable12(b)Other assets11(b)	10,915 472 26,196 3,880,017 15,926 46,684 49,134 14,354 22,294	17,277 465 183,848 2,539,068 20,361 51,328 41,418 13,297 17,937
Total assets	4,065,992	2,884,999
LiabilitiesBank advances5(a)Trade and other payables11Due to brokers5(b)Securities sold short and derivative liabilities6Redemptions payable5(b)Subscriptions received in advance12(b)Income taxes payable12(b)Deferred income tax liabilities12(b)Liability for redeemable units10	992 55,784 987,279 319,053 22,026 185 - 56,780 1,477,779	720 31,174 85,153 507,867 70,194 65 438 34,329 1,212,404
Total liabilities	2,919,878	1,942,344
Equity		
Equity attributable to common shareholders13Share capital13Accumulated other comprehensive income13Retained earnings13	21,619 126,017 950,418	22,051 151,070 746,269
Total equity attributable to common shareholders	1,098,054	919,390
Non-controlling interest 17	48,060	23,265
Total equity	1,146,114	942,655
Total liabilities and equity	4,065,992	2,884,999

Approved by the Board of Directors

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Victor Mashaal Director

V. Damel

Frank Daniel Director



(in thousands of Canadian dollars, except per share data)

	Note	2020 \$	2019 \$
Revenue Interest income Dividend income Other income	_	9,727 32,920 10,636	20,059 13,257 3,067
		53,283	36,383
Investment gains Net change in fair value of equity investments and other holdings Dividend expense on securities sold short Net change in fair value of real estate investments Net change in fair value of investment properties Share of profit (loss) of associates Foreign exchange gain (loss)	7	693,887 (5,280) (1,622) 1,186 (3,560) 1,511 686,122	396,564 (5,195) 7,298 (1,862) 1,856 (8,894) 389,767
Total revenue and net investment gains		739,405	426,150
		733,403	420,100
Operating costs and other expenses Employee benefit expense Interest expense Transaction costs Other operating expenses	_	57,302 20,373 18,937 12,972 109,584	35,102 47,766 13,476 14,942 111,286
Change in redemption amount of redeemable units	_	364,825	186,254
Income before income tax	_	264,996	128,610
Income tax expense	12(a)	26,677	11,946
Net income for the year	_	238,319	116,664
Net income attributable to: Common shareholders Non-controlling interest		211,717 26,602	104,794 11,870
Earnings per share Basic and diluted	14	80.66	39.16



(in thousands of Canadian dollars)

	2020 \$	2019 \$
Net income for the year	238,319	116,664
Other comprehensive income Currency translation differences	(26,860)	(46,801)
Comprehensive income for the year	211,459	69,863
Comprehensive income attributable to: Common shareholders Non-controlling interest	186,664 24,795	60,926 8,937

Other comprehensive income includes currency translation differences arising from the Company's interest in foreign entities. Accumulated other comprehensive income arising from currency translation differences arising from the Company's interest in foreign entities will be reclassified to profit and loss upon the disposal of such entities. Currency translation differences arising from the translation of the parent company's consolidated financial statements' translation to the presentation currency will not be subsequently reclassified to profit and loss.



Senvest Capital Inc.

Consolidated Statements of Changes in Equity For the years ended December 31, 2020 and 2019

(in thousands of Canadian dollars)

		Equity attributable to owners of the parent					
	Note	Share capital \$	Accumulated other comprehensive income(loss) \$	Retained earnings \$	Total \$	Non- controlling interests \$	Total equity \$
Balance – December 31, 2018		22,341	194,938	647,357	864,636	104,785	969,421
Net income for the year Other comprehensive loss		-	- (43,868)	104,794 -	104,794 (43,868)	11,870 (2,933)	116,664 (46,801)
Comprehensive income (loss) for the year		-	(43,868)	104,794	60,926	8,937	69,863
Repurchase of common shares Distributions to non-controlling interests	13 17	(290)	-	(5,882)	(6,172)	- (90,457)	(6,172) (90,457)
Balance – December 31, 2019		22,051	151,070	746,269	919,390	23,265	942,655
Net income for the year Other comprehensive income		-	- (25,053)	211,717 -	211,717 (25,053)	26,602 (1,807)	238,319 (26,860)
Comprehensive income for the year		-	(25,053)	211,717	186,664	24,795	211,459
Repurchase of common shares	13	(432)	-	(7,568)	(8,000)	-	(8,000)
Balance – December 31, 2020		21,619	126,017	950,418	1,098,054	48,060	1,146,114

Consolidated Statements of Cash Flows For the years ended December 31, 2020 and 2019



(in thousands of Canadian dollars)

	Note	2020 \$	2019 \$
Cash flows provided by (used in)			
Operating activities Net income for the year Adjustments for non-cash items Purchase of equity investments and other holdings held for trading Purchase of securities sold short and derivative liabilities Proceeds on sale of equity investments and other holdings held for trading Proceeds from securities sold short and derivative liabilities Dividends and distributions received from real estate investments	15(a)	238,319 (299,965) (3,310,394) (3,479,861) 2,628,380 3,303,480 3,738	116,664 (206,718) (1,459,036) (2,904,343) 1,525,274 2,595,692 7,813
Changes in non-cash working capital items	15(b)	1,135,050	250,091
Net cash provided by (used in) operating activities	_	218,747	(74,563)
Investing activities Transfers to restricted short-term investments Purchase of real estate investments Purchase of investment properties Purchase of equity investments and other holdings at fair value through profit or loss Proceeds on sale of equity investments and other holdings at fair value through profit or loss Proceeds from investments in associates	_	(17) (1,533) (4,859) (103,156) 1,774 689	(25) (12,917) (6,824) (69,704) 1,198 973
Net cash used in investing activities	_	(107,102)	(87,299)
Financing activities Decrease in bank advances Payment of lease liability Repurchase of common shares Proceeds from issuance of redeemable units Amounts paid on redemption of redeemable units	11(b)	(4) (854) (8,000) 36,304 (145,562)	(4,713) (1,082) (6,172) 133,758 (59,503)
Net cash provided by (used in) financing activities	_	(118,116)	62,288
Decrease in cash and cash equivalents during the year		(6,472)	(99,574)
Effect of changes in foreign exchange rates on cash and cash equivalents		109	(3,704)
Cash and cash equivalents – Beginning of year	_	17,277	120,555
Cash and cash equivalents – End of year	4	10,915	17,277
Amounts of cash flows classified in operating activities: Cash paid for interest Cash paid for dividends on securities sold short Cash received on interest Cash received on dividends Cash paid for income taxes		24,369 5,624 11,664 31,713 5,213	41,277 4,527 14,617 7,942 4,113



1 General information

Senvest Capital Inc. (the "Company") was incorporated under Part I of the *Canada Corporations Act* on November 20, 1968 under the name Sensormatic Electronics Canada Limited, and was continued under the *Canada Business Corporations Act* under the same name effective July 23, 1979. On April 21, 1991, the Company changed its name to Senvest Capital Inc. The Company and its subsidiaries hold investments in equity and real estate holdings that are located predominantly in the United States. The Company's head office and principal place of business is located at 1000 Sherbrooke Street West, Suite 2400, Montréal, Quebec H3A 3G4. The Company's shares are traded on the Toronto Stock Exchange under the symbol "SEC". Refer to note 17 for the composition of the Company.

2 Summary of significant accounting policies

Basis of preparation

The Company prepares its consolidated financial statements in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

The Board of Directors (Board) approved these consolidated financial statements for issue on March 30, 2021.

The preparation of consolidated financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Company's accounting policies. The areas involving a higher degree of judgment or complexity or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in note 3.

Basis of measurement

The consolidated financial statements have been prepared under the historical cost convention, except for financial assets and financial liabilities at fair value through profit or loss, including derivative instruments, and investment properties which have been measured at fair value.



Consolidation

Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Company has control. The Company controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are consolidated from the date on which control is transferred to the Company. They are deconsolidated from the date that control ceases.

The financial statements of the Company consolidate the accounts of the Company, its subsidiaries and its structured entities. All intercompany transactions, balances and unrealized gains and losses from intercompany transactions are eliminated on consolidation. Where applicable, amounts reported by subsidiaries, associates and structured entities have been adjusted to conform with the Company's accounting policies.

Investments in associates

Associates are entities over which the Company has significant influence but not control, generally accompanying a holding of between 20% to 50% of the voting rights. The financial results of the Company's investments in its associates are included in the Company's consolidated financial statements according to the equity method.

Subsequent to the acquisition date, the Company's share of profits or losses of associates is recognized in the consolidated statements of income. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. When the Company's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Company does not recognize further losses, unless it has incurred obligations or made payments on behalf of the associate.

Dilution gains and losses arising from changes in interests in investments in associates are recognized in the consolidated statements of income.

The Company assesses at each year-end whether there is any objective evidence that its interests in associates are impaired. If impaired, the carrying value of the Company's share of the underlying assets of associates is written down to its estimated recoverable amount (being the higher of fair value less cost to sell and value in use) and charged to the consolidated statement of income. In accordance with IAS 36 *Impairment of Assets*, impairment losses are reversed in subsequent years if the recoverable amount of the investment subsequently increases and the increase can be related objectively to an event occurring after the impairment was recognized.

Liability for redeemable units

Liability for redeemable units represents the units in Senvest Master Fund, L.P., Senvest Technology Partners Master Fund, L.P. and Senvest Cyprus Recovery Investment Partners, L.P. Fund (collectively the "Funds" or individually a "Fund") that are not owned by the Company. Senvest Master Fund, L.P. and Senvest Technology Partners Master Fund, L.P. units may be redeemed as of the end of any calendar quarter subject to the required notice of redemption period, maximum quarterly amounts and redemption fees., Senvest Cyprus Recovery Investment Partners, L.P. Fund has units that can be redeemed semi-annually with a 120 day notice. These units are recognized initially at fair value, net of any transaction costs incurred, and subsequently units are measured at the redemption amount.



Redeemable units are issued and redeemed at the holder's option at prices based on each Fund's net asset value per unit at the time of subscription or redemption. Each Fund's net asset value per unit is calculated by dividing the net assets attributable to the holders of each class of redeemable units by the total number of outstanding redeemable units for each respective class. In accordance with the provisions of the Funds' offering documents, investment positions are valued at the close price for the purpose of determining the net asset value per unit for subscriptions and redemptions.

Non-controlling interests

Non-controlling interests represent equity interests in the consolidated structured entities owned by outside parties. The share of net assets of the structured entity attributable to non-controlling interests is presented as a component of equity. Their share of net income and comprehensive income is recognized directly in equity. Changes in the parent company's ownership interest in the structured entity that do not result in a loss of control are accounted for as equity transactions.

Foreign currency translation

Functional currency

Items included in the financial statements of each of the Company's entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency). The functional currency of the parent company is the US dollar.

Transactions and balances

Foreign currency transactions are translated into the relevant functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in currencies other than an entity's functional currency are recognized in the consolidated statement of income.

All foreign exchange gains and losses are presented in the consolidated statement of income in foreign exchange gain (loss).

Consolidation and foreign operations

The financial statements of an entity that has a functional currency different from that of the parent company are translated into US dollars as follows: assets and liabilities – at the closing rate at the date of the consolidated statement of financial position; and income and expenses – at the average rate for the period (as this is considered a reasonable approximation of actual rates). All resulting changes are recognized in other comprehensive income as currency translation differences.

When an entity disposes of its interest in a foreign operation or loses control or significant influence over a foreign operation, the foreign exchange gains or losses accumulated in other comprehensive income related to the foreign operation are recognized in net income. If an entity disposes of part of an interest in a foreign operation which remains a subsidiary, a proportionate amount of foreign exchange gains or losses accumulated in other comprehensive income related to the subsidiary are reallocated between controlling and non-controlling interests.



Presentation currency

The Company has adopted the Canadian dollar as its presentation currency, which in the opinion of management is the most appropriate presentation currency. Historically, the Company's consolidated financial statements have been presented in Canadian dollars, and since the Company's shares are listed on a Canadian stock exchange, management believes it would better serve the use of shareholders to continue issuing consolidated financial statements in Canadian dollars. The US dollar consolidated financial statements described above are translated into the presentation currency as follows: assets and liabilities – at the closing rate at the date of the consolidated statement of financial position; and income and expenses – at the average rate for the period. All resulting changes are recognized in other comprehensive income as currency translation differences. Equity items are translated using the historical rate.

Cash and cash equivalents

Cash and cash equivalents consist of cash on hand, deposits held with banks and other short-term highly liquid investments with original maturities of three months or less.

Financial assets and liabilities

Classification and measurement

The classification of financial assets is based on the Company's business models and the financial asset's contractual cash flow characteristics. Business models are reassessed periodically, and contractual cash flows characteristics are assessed to determine whether they are "Solely payments of principal and interest" (SPPI).

Financial assets, including hybrid contracts, are classified as either amortized cost, fair value through other comprehensive income (FVOCI), or the residual classification of fair value through profit and loss (FVTPL).

Financial assets with cash flows that are SPPI and are held within a business model where the objective is to hold the financial assets in order to collect contractual cash flows ("Hold to collect" business model) are measured at amortized cost.

Financial assets with cash flows that are SPPI and are held within a business model where the dual objective is to hold the financial assets in order to collect contractual cash flows and selling financial assets ("Hold to collect and sell" business model) are measured at FVOCI.

Financial assets with cash flows that are SPPI but are not held within the "Hold to collect" or "Hold to collect and sell" business models are measured at FVTPL.

Financial assets with cash flows that do not meet the SPPI conditions are measured at FVTPL.

Equity investments held for trading are classified as FVTPL. For all other equity investments that are not held for trading, the Company, on initial recognition, may irrevocably elect to present subsequent changes in the investment's fair value in other comprehensive income. This election is made on an investment-by-investment basis.



Financial liabilities are measured at amortized cost unless they must be measured at fair value through profit or loss (such as instruments held for trading or derivatives) or if the Company elects to measure them at fair value through profit or loss.

The Company assesses its business models individually at the level of the subsidiaries and the associated companies. Information that is considered in determining the business models includes policies and objectives for the financial instrument held in each entity, how risk and performance is measured at the entity level and reported to management and expected future events for the financial instrument with respect to valuation, holding period and selling. All of the group entities' financial assets are managed on a fair value basis with the exception of bank balances and short-term trade receivables. The Company does not hold any long-term financial assets with the intent of solely collecting payments of principal and interest or collecting such payments and selling the assets.

Financial assets and financial liabilities are recognized when the company becomes a party to the contractual provisions of the instrument. Financial assets are derecognized when the rights to receive cash flows from the assets have expired or have been transferred and the company has transferred substantially all risks and rewards of ownership. Financial assets and financial liabilities are recognized on the trade date -the date on which the Company commits to purchase or sell the investment.

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position when there is a legally enforceable and unconditional right to offset the recognized amounts and when there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously.

i) Financial assets and financial liabilities held for trading

A financial asset or financial liability is classified as held for trading if it is acquired or incurred principally for the purpose of selling or repurchasing in the near term or if on initial recognition it is part of a portfolio of identifiable financial investments that are managed together and for which there is evidence of a recent actual pattern of short-term profit taking. Derivatives are also categorized as held for trading. The Company does not classify any derivatives as hedges in a hedging relationship.

The Company makes short sales in which a borrowed security is sold in anticipation of a decline in the market value of that security, or it may use short sales for various arbitrage transactions.

From time to time, the Company enters into derivative financial instruments for speculative purposes. These instruments are marked to market, and the corresponding gains and losses for the year are recognized in the consolidated statement of income. The carrying value of these instruments is fair value, which approximates the amount that would be received or paid if the derivative were to be transferred to a market participant at the consolidated statement of financial position date. The fair value is included in equity investments and other holdings if in an asset position or equities sold short and derivative liabilities if in a liability position.

ii) Financial assets managed as fair value through profit or loss

Financial assets managed as fair value through profit or loss are financial instruments that are not classified as held for trading but form part of a portfolio that is managed and whose performance is evaluated on a fair value basis in accordance with the Company's documented investment strategy.

The Company's policy requires management to evaluate the information about these financial assets and financial liabilities on a fair value basis together with other related financial information

Recognition, derecognition and measurement

Financial assets and financial liabilities at fair value through profit or loss are initially recognized at fair value. Transaction costs are expensed as incurred in the consolidated statement of income. Subsequent to initial recognition, all financial assets and financial liabilities at fair value through profit or loss are measured at fair value. Gains and losses arising from changes in the fair value of financial assets or financial liabilities at fair value through profit or loss are presented in the consolidated statement of income in net change in fair value of equity investments and other holdings or net change in fair value of real estate investments in the period in which they arise.

Dividend income from financial assets at fair value through profit or loss is recognized in the consolidated statement of income as dividend income when the company's right to receive payment is established. Interest on debt securities at fair value through profit or loss is recognized in the consolidated statement of income in interest income based on the contractual rate on an accrual basis. Dividend expense from equities sold short is recognized in the consolidated statement of income as dividend short is recognized in the consolidated statement of income as dividend short is recognized in the consolidated statement of income as dividend short.

Financial assets at amortized cost

Classification

Financial assets at amortized cost are non-derivative financial assets with cash flows that are "solely from the payment of principal and interest" (SPPI) and that are managed under a "held to collect" business model.

The company's financial assets at amortized cost consist of cash and cash equivalents, restricted short-term investment and due from brokers, as well as loans to employees, which are included in other assets.

Recognition and measurement

At initial recognition, the Company measures its financial assets at its fair value plus transactions costs incurred. The amortized cost is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and adjusted for any loss allowance.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of financial assets.



Financial liabilities at amortized cost

Classification

The Company's financial liabilities at amortized cost are non-derivative liabilities that comprise bank advances, trade and other payables, due to brokers, redemptions payable, subscriptions received in advance and liability for redeemable units.

Recognition and measurement

Trade and other payables are initially recognized at fair value. Subsequently, trade and other payables are measured at amortized cost using the effective interest method. Bank advances, due to brokers, redemptions payable and subscriptions received in advance are recognized initially at fair value, net of any transaction costs incurred, and subsequently at amortized cost using the effective interest method.

Impairment

Substantially all of the Company's financial assets at amortized cost are short-term assets and from sources with low credit risk. The Company will continue to monitor its financial assets measured at amortized cost and counterparty risk.

Due from and to brokers

Amounts due from and to brokers represent positive and negative cash balances or margin accounts, and pending trades on the purchase or sale of securities.

Where terms in the prime brokerage agreements permit the prime broker to settle margin balances with cash accounts or collateral, the due from brokers cash balances are offset against the due to brokers margin balances at each prime broker.

Investment properties

Investment properties are properties held to earn rental income and/or for capital appreciation and are not occupied by the Company. Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are measured at fair value. Changes in fair values are recognized in the consolidated statement of income as part of net change in fair value of investment properties in the period in which they arise.

Provision

A provision is recognized if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably and it is probable that an outflow of economic benefits will be required to settle the obligation.



Interest income and dividend income

Interest income

Interest income on debt financial assets measured at amortized cost or fair value through other comprehensive income is recognized using the effective interest method. It includes interest income from cash and cash equivalents.

Dividend income

Dividend income is recognized when the Company's right to receive payments is established.

Transaction costs

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of an investment.

Transaction costs related to financial assets and financial liabilities at fair value through profit or loss are expensed as incurred. Transaction costs for all other financial instruments are capitalized.

Income tax

Income tax comprises current and deferred tax. Income tax is recognized in the consolidated statement of income except to the extent that it relates to items recognized directly in equity, in which case the income tax is also recognized directly in equity.

Current income tax is calculated on the basis of the tax laws enacted or substantively enacted at the consolidated statement of financial position date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax is recognized, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognized if they arise from the initial recognition of goodwill; deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted at the consolidated statement of financial position date and will apply when it is expected that the related deferred income tax asset will be realized or the deferred income tax liability settled.

Deferred income tax assets are recognized only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be used.

Deferred income tax is provided on temporary differences arising on investments in subsidiaries and associates, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Company and it is probable that the temporary difference will not reverse in the foreseeable future.



Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

Employee benefits

Post-employment benefit obligations

Employees of companies included in these consolidated financial statements have entitlements under Company pension plans which are defined contribution pension plans. The cost of defined contribution pension plans is charged to expense as the contributions become payable and is included in the same line item as the related compensation cost in the consolidated statement of income.

Share capital

Common shares are classified as equity. Incremental costs directly attributable to the issue of new common shares or options are recorded in equity as a deduction, net of tax, from the proceeds.

Dividend distribution

Dividends on the Company's common shares are recognized in the Company's consolidated statement of changes in equity in the year in which the dividends are declared and approved by the Company's Board.

Earnings per share

Basic earnings per share is calculated by dividing the net income for the year attributable to equity owners of the parent by the weighted average number of common shares outstanding during the year.

Diluted earnings per share are calculated by adjusting the weighted average number of common shares outstanding to assume conversion of all potentially dilutive instruments. The Company currently does not have any dilutive instruments.

Accounting standards and amendments issued but not yet adopted

The Company presents the developments that are relevant to its activities and transactions. The following revised standards and amendments are not mandatory for the December 31, 2020 reporting periods and the Company has not early adopted these standards and amendments.

• IFRS 10, '*Consolidated Financial Statements*', and IAS 28, '*Investments in Associates and Joint Ventures*', were amended in 2014 to address an inconsistency between those standards when accounting for the sale or a contribution of assets between an investor and its associate or joint venture. The main consequence of the amendments is that a full gain or loss is recognized when the transaction involves a business combination, whereas a partial gain is recognized when the transaction involves assets that do not constitute a business. The mandatory effective date of this amendment will be determined by the IASB at a future date. Voluntary application is permitted.



3 Critical accounting estimates and judgments

Critical accounting estimates

The Company makes estimates and assumptions concerning the future that will, by definition, seldom equal actual results. The following are the estimates applied by management that most significantly affect the Company's consolidated financial statements. These estimates have a significant risk of causing a significant adjustment to the carrying amounts of assets and liabilities within the next fiscal year.

Fair value of financial instruments

The fair value of financial instruments, including real estate investments, where no active market exists or where listed prices are not otherwise available are determined by using valuation techniques. In these cases, the fair values are estimated from observable data in respect of similar financial instruments or by using models. Where market observable inputs are not available, they are estimated based on appropriate assumptions. To the extent practical, models use only observable data; however, areas such as credit risk (both the Company's own credit risk and counterparty credit risk), volatilities and correlations require management to make estimates.

Changes in assumptions about these factors could affect the reported fair value of financial instruments.

Refer to note 16 for more information on fair value measurements and risk sensitivity for the Company's financial instruments.

Fair value of investment properties

The Company has adopted the fair value model in measuring its investment properties. The fair value of the investment properties is performed by external independent knowledgeable valuators located in the area of the properties. Inputs used in the property valuation models are based on appropriate assumptions that reflect the type of property and location. Management reviews the assumptions made and models used to ensure they correlate with their expectation and understanding of the market.

Changes in assumptions about these factors could affect the reported fair value of investment properties.

Refer to note 9 for more information on fair value measurements and risk sensitivity for the Company's investment properties

Income taxes

The Company is subject to income taxes in numerous jurisdictions. Significant judgment is required in determining the consolidated provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain. The Company recognizes liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the year in which such determination is made.



COVID-19

The COVID-19 pandemic continues to evolve and the economic environment in which the Company operates continues to be subject to sustained volatility, which could continue to negatively impact the Company's financial results, as the duration of the COVID-19 pandemic and the effectiveness of steps undertaken by governments and central banks in response to the COVID-19 pandemic remain uncertain. The current environment requires particularly complex judgments and estimates in certain areas. The Company is closely monitoring the changing conditions and their impacts.

Critical accounting judgments

Consolidation of entities in which the Company holds less than 50% of the voting rights

Management considers the Company to have de facto control of Senvest Management L.L.C. (RIMA), RIMA Senvest Master Fund GP, L.L.C., and Senvest Technology Partners GP, L.L.C. three legal entities wholly owned by an executive of the Company, because of the Company's Board representation and the contractual terms of the investment advisory agreement. RIMA is the investment adviser to the Funds, whereas RIMA Senvest Master Fund GP, L.L.C. is the General Partner. As compensation for its sub-advisory services, the Company is entitled to receive 60% of the management and incentive fees earned by RIMA each fiscal year.

Management considers the Company to have control of Senvest Master Fund, L.P., Senvest Technology Partners, Master Fund L.P. and Senvest Cyprus Recovery Investment Fund, L.P. even though the Company has less than 50% of the voting rights in each of the Funds. The Company assessed that the removal rights of nonaffiliated unitholders are exercisable but not strong enough given the Company's decision-making authority over relevant activities, the remuneration to which it is entitled and its exposure to returns. The Company, through its structured entities, is the majority unitholder of each of the Funds and acts as a principal while there are no other unitholders forming a group to exercise their votes collectively.



4 Cash and cash equivalents

	2020 \$	2019 \$
Cash on hand and on deposit Short-term investments	10,530 385	11,877 5,400
	10,915	17,277

5 Credit facilities and due from and due to brokers

a) Credit facilities

Bank advances

The Company has a credit facility with a Canadian bank and has available a demand revolving loan (credit facility) and a guarantee facility. The credit facility is in the amount of \$3,000 and is payable on demand. As at December 31, 2020, \$992 was outstanding (2019 - \$720). Under the credit facility, the Company may, upon delivery of a required notice, opt to pay interest at the bank's prime rate plus 0.25%, the bank's US base rate plus 0.25% or LIBOR plus 1.75% per annum. All of the credit facility available is also available by way of banker's acceptances plus a stamping fee of 1.75% per annum, or by US dollar advances.

Guarantee facility

The Company also has available a EUR 450 thousand guarantee facility (2019 – EUR 450 thousand) to issue standby letters of credit. A fee of 1.00% per annum on the face amount of each standby letter of credit applies. All amounts paid by the bank under the guarantee facility are payable on demand. As at December 31, 2020, no standby letters of credit were outstanding; however, the Company has provided a \$472 (2019 – \$465) term deposit to guarantee future letters of credit. This term deposit has been disclosed in restricted short-term investments on the consolidated statement of financial position.

In addition, a first-ranking movable hypothec in the amount of \$30,000 on all of the Company's assets has been granted as collateral for both the credit and guarantee facilities. According to the terms of the facilities, the Company is required to comply with certain financial covenants. As at December 31, 2020 and 2019, the Company had met the requirements of all the covenants.

b) Due from and due to brokers

The Company has margin facilities with its prime brokers. As at December 31, 2020 and 2019, the Company's amounts due to brokers have no specific repayment terms, and they are governed by the margin terms set forth in the prime brokerage agreements. As at December 31, 2020, listed equity securities and due from brokers amounting to \$3,561,755 have been pledged as collateral (2019 – \$2,460,813). The fair value of the collateral-listed equity securities is calculated daily and compared to the Company's margin limits. The prime brokers can at any time demand full or partial repayment of the margin balances and any interest thereon or demand the delivery of additional assets as collateral.



Due from and due to brokers balances are presented on a net basis by broker in the consolidated statement of financial position. Under the prime broker agreements, the broker may upon events of default offset, net and/or regroup any amounts owed by the Company to the broker by amounts owed to the Company by the broker. The following tables set out the offsetting of the Company's various accounts with prime brokers.

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|                                    |                                            |                                          | 2020                |
|------------------------------------|--------------------------------------------|------------------------------------------|---------------------|
|                                    | Gross<br>amounts due<br>from brokers<br>\$ | Gross<br>amounts due<br>to brokers<br>\$ | Net<br>amount<br>\$ |
| Due from brokers<br>Due to brokers | 36,203<br>78,881                           | 10,007<br>1,066,160                      | 26,196<br>(987,279) |
|                                    |                                            |                                          | 2019                |
|                                    | Gross<br>amounts due<br>from brokers<br>\$ | Gross<br>amounts due<br>to brokers<br>\$ | Net<br>amount<br>\$ |
| Due from brokers<br>Due to brokers | 260,102<br>30,023                          | 76,254<br>115,176                        | 183,848<br>(85,153) |

# 6 Equity investments and other holdings, securities sold short and derivative liabilities

## Equity investments and other holdings

|                                                                                            | Note   | 2020<br>\$                    | 2019<br>\$                    |
|--------------------------------------------------------------------------------------------|--------|-------------------------------|-------------------------------|
| <b>Assets</b><br>Financial assets at fair value through profit or loss<br>Held for trading |        |                               |                               |
| Equity securities<br>Debt securities<br>Derivative financial assets                        | 6(a) _ | 3,525,694<br>53,088<br>66,638 | 2,274,271<br>70,179<br>32,885 |
|                                                                                            |        | 3,645,420                     | 2,377,335                     |
| Financial assets at fair value through profit or loss<br>Other                             |        |                               |                               |
| Equity securities<br>Debt securities<br>Derivatives                                        | _      | 209,431<br>24,543<br>623      | 110,681<br>51,052<br>-        |
|                                                                                            |        | 3,880,017                     | 2,539,068                     |
| Current portion                                                                            |        | 3,645,420                     | 2,377,335                     |
| Non-current portion                                                                        | _      | 234,597                       | 161,733                       |



## Securities sold short and derivative liabilities

|                                                                                                                                       | Note | 2020<br>\$   | 2019<br>\$        |
|---------------------------------------------------------------------------------------------------------------------------------------|------|--------------|-------------------|
| Liabilities<br>Financial liabilities<br>Held for trading<br>Securities sold short<br>Listed equity securities (proceeds of \$306,520; |      |              |                   |
| 2019 – \$463,058)<br>Debt securities (proceeds of; 2019 – \$59,209)<br>Derivative financial liabilities (proceeds of \$105;           |      | 301,644<br>- | 419,618<br>62,449 |
| 2019 – \$1,073)                                                                                                                       | 6(a) | 17,409       | 25,800            |
|                                                                                                                                       |      | 319,053      | 507,867           |

a) From time to time, the Company enters into derivative financial instruments consisting primarily of warrants and options to purchase or sell equity indices and currencies, equity swaps, foreign currency forward contracts and foreign currency futures contracts. The following tables list the notional amounts, fair values of derivative financial assets and financial liabilities and net change in fair value by contract type, including swaps, options, warrants, rights, foreign currency futures contracts, foreign currency forward contracts and swaps and options sold short included in equity investments and other holdings or securities sold short and derivative liabilities:

|                                                                                   |                              |                                                          |                         | As at<br>December 31,<br>2020                                 | For the<br>year ended<br>December 31,<br>2020 |
|-----------------------------------------------------------------------------------|------------------------------|----------------------------------------------------------|-------------------------|---------------------------------------------------------------|-----------------------------------------------|
|                                                                                   | Notional<br>value<br>\$      | Fair value<br>of derivative<br>financial<br>assets<br>\$ | Notional<br>value<br>\$ | Fair value<br>of derivative<br>financial<br>liabilities<br>\$ | Net<br>change in<br>fair value<br>\$          |
| Equity swaps<br>Equity options<br>Warrants and rights<br>Foreign currency futures | 66,432<br>163,022<br>125,308 | 9,112<br>1,414<br>56,735                                 | 1,351<br>3,823<br>-     | 17,402<br>7<br>-                                              | 17,946<br>271<br>35,865                       |
| contracts                                                                         | 354,762                      | 67,261                                                   | - 5,174                 |                                                               | (16,600)<br>37,482                            |



|                                                                                   |                               |                                                          |                         | As at<br>December 31,<br>2019                                 | For the<br>year ended<br>December 31,<br>2019 |
|-----------------------------------------------------------------------------------|-------------------------------|----------------------------------------------------------|-------------------------|---------------------------------------------------------------|-----------------------------------------------|
|                                                                                   | Notional<br>value<br>\$       | Fair value<br>of derivative<br>financial<br>assets<br>\$ | Notional<br>value<br>\$ | Fair value<br>of derivative<br>financial<br>liabilities<br>\$ | Net<br>change in<br>fair value<br>\$          |
| Equity swaps<br>Equity options<br>Warrants and rights<br>Foreign currency futures | 114,123<br>1,064<br>81,765    | 18,235<br>4<br>11,656                                    | 87,597<br>21,162<br>-   | 24,364<br>1,436<br>-                                          | 7,883<br>2,767<br>2,076                       |
| contracts                                                                         | <u>    143,000</u><br>339,952 | 2,990<br>32,885                                          | - 108,759               |                                                               | 7,374<br>20,100                               |

## 7 Investments in associates

The following have been included in the consolidated financial statements using the equity method.

|                                                                                                                                               | 2020<br>\$      | 2019<br>\$      |
|-----------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|
| Grant and Geary Partners LP(i)<br>Other immaterial associates                                                                                 | 14,396<br>1,530 | 18,777<br>1,584 |
|                                                                                                                                               | 15,926          | 20,361          |
| The Company's share of:<br>Net income (loss) and comprehensive income (loss)<br>Grant and Geary Partners LP(i)<br>Other immaterial associates | (4,034)<br>474  | 1,050<br>806    |
|                                                                                                                                               | (3,560)         | 1,856           |

i) Grant & Geary Partners LP is a limited partnership in which the company has an approximate 28.5% economic interest in the underlying property, which is commercial real estate property held in the United States. The Company's share of Grant & Geary Partners LP's assets and liabilities are approximately 28.5% of assets totalling \$64,121; (2019 – \$82,830) and liabilities totalling \$13,610; (2019 – \$16,947).

#### Commitments, contingent liabilities and borrowing arrangements of associates

There are no commitments, contingent liabilities or borrowing arrangements relating to the Company's interests in these associates.



#### 8 Real estate investments

Real estate investments comprise the following:

|                                                                                                                                          | Note | 2020<br>\$ | 2019<br>\$ |
|------------------------------------------------------------------------------------------------------------------------------------------|------|------------|------------|
| Financial assets at fair value through profit or loss<br>Investments in private entities<br>Investments in real estate income trusts and | 8(a) | 14,129     | 18,131     |
| partnerships                                                                                                                             | 8(b) | 32,555     | 33,197     |
|                                                                                                                                          |      | 46,684     | 51,328     |
| Non-current portion                                                                                                                      | _    | 46,684     | 51,328     |

- a) These investments are minority interests in private entities whose main assets are real estate properties. There is no established market for these investments. The most likely scenario for a disposal of these investments is an eventual sale of the underlying real estate properties.
- b) These real estate investments are in US real estate income trusts (commonly referred to as REITs) and partnerships. A REIT is an entity that owns and operates income-producing real estate and annually distributes to its holders at least 90% of its taxable income. The Company's investments are non-publicly-traded REITs. There is no established market for these REITs and partnerships. The most likely scenario for a disposal of these holdings is an eventual sale of the underlying real estate properties of the REITs and partnerships and the distribution to their holders.

#### **9** Investment properties

|                                                                                                                                                                      | 2020<br>\$                        | 2019<br>\$                                     |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|------------------------------------------------|
| Opening balance as at January 1<br>Purchases<br>Capitalized subsequent expenditure<br>Net gain (loss) from fair value adjustment<br>Currency translation adjustments | 41,418<br>3,748<br>1,186<br>2,782 | 39,786<br>3,144<br>3,680<br>(1,862)<br>(3,330) |
| Closing balance as at December 31                                                                                                                                    | 49,134                            | 41,418                                         |
| Non-current portion                                                                                                                                                  | 49,134                            | 41,418                                         |
| a) Amounts recognized in profit or loss for investment properties                                                                                                    |                                   |                                                |
|                                                                                                                                                                      | 2020<br>\$                        | 2019<br>\$                                     |

| Rental income<br>Direct operating expenses from property that generated rental | 4,966 | 4,365   |
|--------------------------------------------------------------------------------|-------|---------|
| Direct operating expenses from property that does not generate                 | 3,714 | 3,195   |
| rental income                                                                  | 520   | 1,064   |
| Net change in fair value of investment properties                              | 1,186 | (1,862) |

b) Contractual obligations

Refer to note 19 for disclosure of contractual obligations to purchase, construct or develop investment property or for repairs, maintenance and enhancements.

c) Leasing arrangements

The investment properties are leased to tenants under short-term month-to-month operating leases with rentals payable monthly.

d) Fair value measurements

Investment properties are measured at fair value in these consolidated financial statements. Assumptions and estimates are made in determining the fair values of the investment properties. Based on the source of the inputs used in determining the fair value, the Company has classified its investment properties in Level 3 of the fair value hierarchy (a description of the levels is provided in note 16). There was no transfers between levels for recurring fair value measurements of investment properties during the years ended December 31, 2020 and 2019.

i) Valuation techniques used to determine Level 3 fair values

The Company obtains independent valuations for its investment properties annually. At the end of each reporting period, management updates their assessment of the fair value of each property, taking into account the most recent independent valuations. Management determines a property's value within a range of reasonable fair value estimates.

The best evidence of fair value is current prices in an active markets for similar properties. Where such information is not available the independent valuators consider information from a variety of sources including:

- current prices in active markets for similar properties in similar markets and in less active market, adjusted to reflect those differences;
- discounted cash flow projections based on reliable estimates of future cash flows; and
- capitalized income projections based upon a property's estimated net market income, and a capitalization rate derived from an analysis of market evidence.



ii) Fair value measurements using significant unobservable inputs (Level 3)

The following table summarizes the quantitative information about the significant unobservable inputs used in recurring Level 3 fair value measurement. See (i) above for the valuation technique adopted.

| Description                                         | Fair value<br>2020<br>\$ | Valuation technique          | Significant<br>unobservable<br>inputs | Weighted<br>average<br>input | Reasonably<br>possible<br>shifts +/- | Change<br>in value<br>\$ |
|-----------------------------------------------------|--------------------------|------------------------------|---------------------------------------|------------------------------|--------------------------------------|--------------------------|
|                                                     | 29,577                   | Comparable<br>sales approach |                                       | \$1,210                      | 10%                                  | +/-2,957                 |
| Leased buildings and<br>land<br>–Storage facilities | 6,710                    | Comparable rent approach     | Market rent/m²<br>Cap rate            | \$7.75<br>9.34%              | 10%                                  | +/-671                   |
|                                                     | 12,847                   | Recent<br>Transaction        |                                       | \$766                        | -                                    | -                        |

| Description               | Fair value<br>2019<br>\$ | Valuation<br>technique       | Significant<br>unobservable<br>inputs | Weighted<br>average<br>input | Reasonably<br>possible<br>shifts +/- | Change<br>in value<br>\$ |
|---------------------------|--------------------------|------------------------------|---------------------------------------|------------------------------|--------------------------------------|--------------------------|
| Leased buildings and land | 30,707                   | Comparable<br>sales approach | Value/m <sup>2</sup>                  | \$1,097                      | 10%                                  | +/-3,061                 |
| -Storage facilities       | 10,711                   | Recent<br>Transaction        | Value/m <sup>2</sup>                  | \$570                        | -                                    | -                        |



# 10 Financial instruments by category and related income, expenses and gains and losses

|                                                           |                                                                 |             |                                      |                                           | 2020        |
|-----------------------------------------------------------|-----------------------------------------------------------------|-------------|--------------------------------------|-------------------------------------------|-------------|
|                                                           | Assets (liabilities)<br>at fair value through<br>profit or loss |             | Financial                            | Financial                                 |             |
|                                                           | Held for<br>trading<br>\$                                       | Other<br>\$ | Assets at<br>amortized<br>cost<br>\$ | liabilities at<br>amortized<br>cost<br>\$ | Total<br>\$ |
| Assets (liabilities) as per consolidated                  |                                                                 |             |                                      |                                           |             |
| statement of financial position                           |                                                                 |             |                                      |                                           |             |
| Cash and cash equivalents                                 | -                                                               | -           | 10,915                               | -                                         | 10,915      |
| Restricted short-term investments                         | -                                                               | -           | 472                                  | -                                         | 472         |
| Due from brokers                                          | -                                                               |             | 26,196                               | -                                         | 26,196      |
| Equity investments and other holdings                     | 3,645,585                                                       | 234,432     | -                                    | -                                         | 3,880,017   |
| Real estate investments                                   | -                                                               | 46,684      | -                                    | -                                         | 46,684      |
| Other assets*                                             | -                                                               | -           | 13,717                               | -                                         | 13,717      |
| Bank advances                                             | -                                                               | -           | -                                    | (992)                                     | (992)       |
| Trade and other payables                                  | -                                                               | -           | -                                    | (55,784)                                  | (55,784)    |
| Due to brokers                                            | -                                                               | -           | -                                    | (987,279)                                 | (987,279)   |
| Securities sold short and derivative                      |                                                                 |             |                                      |                                           |             |
| liabilities                                               | (319,053)                                                       | -           | -                                    | -                                         | (319,053)   |
| Redemptions payable                                       | -                                                               | -           | -                                    | (22,026)                                  | (22,026)    |
| Subscriptions received in advance                         | -                                                               | -           | -                                    | (185)                                     | (185)       |
| Liability for redeemable units                            | -                                                               | -           | -                                    | (1,477,779)                               | (1,477,779) |
|                                                           | 3,326,532                                                       | 281,116     | 51,300                               | (2,544,045)                               | 1,114,903   |
|                                                           | - , ,                                                           | -,          | - ,                                  | ()- )1                                    | , ,         |
| Amounts recognized in consolidated<br>statement of income |                                                                 |             |                                      |                                           |             |
| Net change in fair value                                  | 694,759                                                         | (2,034)     | -                                    | -                                         | 692,725     |
| Net interest income (expense)                             | (2,894)                                                         | -           | 891                                  | (8,650)                                   | (10,653)    |
| Net dividend income                                       | 24,292                                                          | 3,348       | -                                    | -                                         | 27,640      |
|                                                           | 716,157                                                         | 1,314       | 891                                  | (8,650)                                   | 709,712     |

\* Includes other financial receivables but excludes capital assets and other non-financial assets.



|                                                                          |                                                                 |             |                                      |                                           | 2019        |
|--------------------------------------------------------------------------|-----------------------------------------------------------------|-------------|--------------------------------------|-------------------------------------------|-------------|
|                                                                          | Assets (liabilities)<br>at fair value through<br>profit or loss |             | Financial                            | Financial                                 |             |
|                                                                          | Held for<br>trading<br>\$                                       | Other<br>\$ | Assets at<br>amortized<br>cost<br>\$ | liabilities at<br>amortized<br>cost<br>\$ | Total<br>\$ |
| Assets (liabilities) as per consolidated statement of financial position |                                                                 |             |                                      |                                           |             |
| Cash and cash equivalents                                                | _                                                               | _           | 17.277                               | _                                         | 17,277      |
| Restricted short-term investments                                        | _                                                               | _           | 465                                  | _                                         | 465         |
| Due from brokers                                                         | -                                                               | _           | 183,848                              | -                                         | 183,848     |
| Equity investments and other holdings                                    | 2,377,335                                                       | 161,733     | -                                    | -                                         | 2,539,068   |
| Real estate investments                                                  | _,,                                                             | 51,328      | -                                    | -                                         | 51,328      |
| Other assets*                                                            | -                                                               | -           | 8,079                                | -                                         | 8,079       |
| Bank advances                                                            | -                                                               | -           | -                                    | (720)                                     | (720)       |
| Trade and other payables                                                 | -                                                               | -           | -                                    | (31,174)                                  | (31,174)    |
| Due to brokers                                                           | -                                                               | -           | -                                    | (85,153)                                  | (85,153)    |
| Securities sold short and derivative                                     |                                                                 |             |                                      |                                           |             |
| liabilities                                                              | (507,867)                                                       | -           | -                                    |                                           | (507,867)   |
| Redemptions payable                                                      | -                                                               | -           | -                                    | (70,194)                                  | (70,194)    |
| Subscriptions received in advance                                        | -                                                               | -           | -                                    | (65)                                      | (65)        |
| Liability for redeemable units                                           |                                                                 | -           | -                                    | (1,212,404)                               | (1,212,404) |
|                                                                          | 1,869,468                                                       | 213,061     | 209,669                              | (1,399,710)                               | 892,488     |
| Amounts recognized in consolidated statement of income                   |                                                                 |             |                                      |                                           |             |
| Net change in fair value                                                 | 398.354                                                         | 5.508       | -                                    | -                                         | 403,862     |
| Interest income (expense)                                                | (11,595)                                                        | 29          | 870                                  | (16,586)                                  | (27,282)    |
| Net dividend income                                                      | 7,454                                                           | 608         | -                                    | -                                         | 8,062       |
|                                                                          | 394,213                                                         | 6,145       | 870                                  | (16,586)                                  | 384,642     |

\* Includes other financial receivables but excludes capital assets and other non-financial assets.

## **11** Trade and other payables

|                                                                                                          |          | 2020<br>\$                                      | 2019<br>\$                                        |
|----------------------------------------------------------------------------------------------------------|----------|-------------------------------------------------|---------------------------------------------------|
| Trade payables<br>Employee benefits accrued<br>Mortgages<br>Lease Liability<br>Interest payable<br>Other | a)<br>b) | 553<br>38,116<br>8,967<br>4,439<br>527<br>3,182 | 206<br>10,724<br>7,361<br>4,695<br>4,407<br>3,781 |
|                                                                                                          | _        | 55,784                                          | 31,174                                            |

a) Mortgages of \$8,967; (2019 - \$7,361) are on investment properties. The terms of the mortgages range from two to twelve years and bear interest rates of 0.8% to 1.47%. Investment properties of \$35,405; (2019 - \$26,727) are pledged as collateral against the mortgages.



b) Lease liabilities of \$4,439; (2019 - \$4,695) represent future lease payments for the Company's office spaces. Total lease payments during the year totaled \$1,244; (2019 - \$1,082) including interest of \$221; (2019 - \$223). The right-of-use asset resulting from the Company's leases is valued at \$4,479; (2019 - \$4,602), which is net of accumulated amortization of \$1,703; (2019 - \$880). The right-of-use asset is grouped with other assets in the consolidated statements of financial position.

#### 12 Income taxes

a) Income tax expense

|                                                                                                   | 2020<br>\$       | 2019<br>\$       |
|---------------------------------------------------------------------------------------------------|------------------|------------------|
| <b>Current tax</b><br>Current tax on income for the year<br>Adjustments in respect of prior years | 4,888<br>(2,574) | 3,248<br>(1,306) |
|                                                                                                   | 2,314            | 1,942            |
| <b>Deferred tax</b><br>Origination and reversal of temporary differences                          | 24,363<br>26,677 | <u> </u>         |

The tax on the Company's income before income tax differs from the theoretical amount that would arise using the federal and provincial statutory tax rate applicable to income of the consolidated entities. The statutory tax rate for 2020 decreased from 26.6% to 26.5% (2019 -from 26.7% to 26.6%). This decrease is in line with Quebec's tax rate reduction from 11.6% to 11.5%. The difference between the Company's income tax and theoretical tax is as follows:

|                                                                                         | 2020<br>\$                 | 2019<br>\$           |
|-----------------------------------------------------------------------------------------|----------------------------|----------------------|
| Income before income tax                                                                | 264,996                    | 128,610              |
| Income tax expense based on statutory rate of 26.5% (2019 – 26.6%)                      | 70,224                     | 34,210               |
| Prior year adjustments<br>Difference in tax rate                                        | (1,717)<br>4,664           | (1,127)<br>1,337     |
| Portion of income recoverable in hands<br>of non-controlling interests                  | (7,163)                    | (3,151)              |
| Non-taxable dividend<br>Non-taxable portion of capital gains<br>Non-deductible expenses | (1,054)<br>(32,580)<br>669 | 55<br>(11,075)<br>70 |
| Foreign exchange<br>Unrecognized deferred income tax assets                             | (5,392)                    | (9,778)<br>726       |
| Other                                                                                   | (974)                      | 679                  |
| Income tax expense                                                                      | 26,677                     | 11,946               |



b) The analysis of deferred income tax assets and liabilities is as follows:

|                                                                                                                                   | 2020<br>\$  | 2019<br>\$ |
|-----------------------------------------------------------------------------------------------------------------------------------|-------------|------------|
| <b>Deferred income tax assets</b><br>Deferred tax assets to be recovered<br>After more than 12 months<br>Within 12 months         | -           | -          |
| Deferred income tax assets                                                                                                        | _           | -          |
| <b>Deferred income tax liabilities</b><br>Deferred tax liabilities to be settled<br>After more than 12 months<br>Within 12 months | 56,780<br>- | 34,329     |
| Deferred income tax liabilities                                                                                                   | 56,780      | 34,329     |

The movement in deferred income tax assets and liabilities during the year, without taking into consideration the offsetting of balances within the same tax jurisdiction, is as follows.

| Deferred income tax assets                                                        | Equity<br>investments<br>and other<br>holdings<br>\$ | Investments<br>in<br>associates<br>\$ | Real estate<br>investments<br>\$ | Deferred<br>Performance<br>Compensation<br>\$ | Tax loss<br>carry-<br>forward<br>\$ | Total<br>\$    |
|-----------------------------------------------------------------------------------|------------------------------------------------------|---------------------------------------|----------------------------------|-----------------------------------------------|-------------------------------------|----------------|
| As at December 31, 2018                                                           | 2,198                                                | 6,839                                 | 829                              | -                                             | 1,015                               | 10,881         |
| Charged to consolidated<br>statement of income<br>Foreign exchange<br>differences | (990)<br>(84)                                        | (2,399)<br>(280)                      | 722<br>(55)                      | 1,160<br>-                                    | 2,659<br>(105)                      | 1,152<br>(524) |
| As at December 31, 2019                                                           | 1,124                                                | 4,160                                 | 1,496                            | 1,160                                         | 3,569                               | 11,509         |
| Charged to consolidated<br>statement of income<br>Foreign exchange<br>differences | 106<br>(28)                                          | (2,001)<br>21                         | 79<br>(33)                       | 3,896<br>(220)                                | 6,681<br>(409)                      | 8,761<br>(669) |
| differences                                                                       | (20)                                                 | 21                                    | (33)                             | (220)                                         | (409)                               | (009)          |
| As at December 31, 2020                                                           | 1,202                                                | 2,180                                 | 1,542                            | 4,836                                         | 9,841                               | 19,601         |



| Deferred income tax liabilities                              | Equity<br>investments<br>and other<br>holdings<br>\$ | Investments<br>in<br>associates<br>\$ | Real estate<br>investments<br>\$ | Investment<br>properties<br>\$ | Other<br>\$ | Total<br>\$ |
|--------------------------------------------------------------|------------------------------------------------------|---------------------------------------|----------------------------------|--------------------------------|-------------|-------------|
| As at December 31, 2018                                      | 2,893                                                | 31,026                                | 975                              | 1,015                          | 743         | 36,652      |
| Charged (credited) to<br>consolidated statement<br>of income | 1,467                                                | 8,083                                 | 2,290                            | (532)                          | (122)       | 11,186      |
| Foreign exchange differences                                 | (170)                                                | (1,661)                               | (97)                             | (39)                           | (33)        | (2,000)     |
| As at December 31, 2019                                      | 4,190                                                | 37,448                                | 3,168                            | 444                            | 588         | 45,838      |
| Charged (credited) to<br>consolidated statement<br>of income | 390                                                  | 31,369                                | 1,081                            | 359                            | (75)        | 33,124      |
| Foreign exchange differences                                 | (102)                                                | (2,328)                               | (117)                            | (26)                           | (8)         | (2,581)     |
| As at December 31, 2020                                      | 4,478                                                | 66,489                                | 4,132                            | 777                            | 505         | 76,381      |

Deferred income tax assets for temporary differences totalling \$980; (2019 - \$9,865, non-expiring capital loss carry-forwards totalling \$18,740; (2019 - \$9,889) and non-expiring operating loss carry-forwards of \$2,183; (2019 - \$4,374) have not been recognized in the consolidated financial statements. Deferred income tax assets of \$777 (2019 - \$444) not recognized at the time of a business combination have been recognized and recorded against deferred income tax liability of \$777; (2019 - \$444) resulting from unrealized gains on investment properties.

Deferred income tax liabilities have not been recognized on unremitted earnings totalling 54,445 as at December 31, 2020 (2019 – 55,347) with respect to the investment in subsidiaries, branches and associates and interest in joint arrangements because the Company controls whether the liability will be incurred, and it is satisfied that it will not be incurred in the foreseeable future. During the year, the Company did not distribute earnings from its Subsidiaries (2019 - 33,035). All distributions were paid out of substantially pre-taxed surplus which resulted in no tax to the Company.



## 13 Share capital

#### Authorized

Unlimited number of common shares, without par value

Movements in the Company's share capital are as follows:

|                             |           | 2020   |           | 2019   |
|-----------------------------|-----------|--------|-----------|--------|
|                             | Number    | Amount | Number    | Amount |
|                             | of shares | \$     | of shares | \$     |
| Balance – Beginning of year | 2,652,424 | 22,051 | 2,688,624 | 22,341 |
| Shares repurchased          | (53,900)  | (432)  | (36,200)  | (290)  |
| Balance – End of year       | 2,598,524 | 21,619 | 2,652,424 | 22,051 |

In 2020, the Company began a normal course issuer bid to purchase a maximum of 70,000 of its own common shares before August 13, 2021. In 2020, the Company purchased 53,900 common shares; (2019 - 36,200) for a total cash consideration of \$8,000; (2019 - \$6,173). The excess of the consideration paid over the stated capital was charged to retained earnings in the consolidated statement of changes in equity.

No dividends were declared in 2020 and 2019.

## 14 Earnings per share

a) Basic

|                                                                                                        | 2020                   | 2019                   |
|--------------------------------------------------------------------------------------------------------|------------------------|------------------------|
| Net income attributable to common shareholders<br>Weighted average number of outstanding common shares | \$211,717<br>2,624,865 | \$104,794<br>2,675,723 |
| Basic earnings per share                                                                               | 80.66                  | 39.16                  |

b) Diluted

For the years ended December 31, 2020 and 2019, there were no dilutive instruments.

# 15 Supplementary information to consolidated statements of cash flows

a) Adjustments for non-cash items are as follows:

|                                                     | Note  | 2020<br>\$ | 2019<br>\$      |
|-----------------------------------------------------|-------|------------|-----------------|
| Net change in fair value of equity investments and  |       |            |                 |
| other holdings                                      |       | (693,887)  | (396,564)       |
| Net change in fair value of real estate investments |       | 1,622      | (7,298)         |
| Net change in fair value of investment properties   |       | (1,186)    | <b>`1,862</b> ´ |
| Share of profit (loss) of associates, adjusted for  |       |            |                 |
| distributions received                              |       | 3,560      | (1,856)         |
| Amortization and depreciation                       | 11(b) | 738        | <b>`</b> 880´   |
| Change in redemption amount of redeemable units     | ( )   | 364,825    | 186,254         |
| Deferred income tax                                 | 12(a) | 24,363     | 10,004          |
|                                                     |       | (299,965)  | (206,718)       |

b) Changes in working capital items are as follows:

|                                                                                              | 2020<br>\$                    | 2019<br>\$                    |
|----------------------------------------------------------------------------------------------|-------------------------------|-------------------------------|
| Decrease (increase) in<br>Due from brokers<br>Income taxes receivable<br>Other assets        | 162,255<br>(1,390)<br>(4,311) | 160,134<br>(1,799)<br>(8,818) |
| Increase (decrease) in<br>Trade and other payables<br>Due to brokers<br>Income taxes payable | 26,873<br>952,075<br>(452)    | 20,332<br>80,687<br>(445)     |
|                                                                                              | 1,135,050                     | 250,091                       |



# 16 Financial risks and fair value

#### **Financial risk factors**

The Company's activities expose it to a variety of financial risks: market risk (including fair value interest rate risk, cash flow interest rate risk, currency risk and equity price risk), credit risk and liquidity risk.

The Company's overall risk management program seeks to maximize the returns derived for the level of risk to which the Company is exposed and seeks to minimize potential adverse effects on the Company's financial performance. Managing these risks is carried out by management under policies approved by the Board.

The COVID-19 pandemic continues to evolve and the economic environment in which the Company operates continues to be subject to sustained volatility, which could continue to negatively impact the value of the Company's financial instruments, as the duration of the COVID-19 pandemic remains uncertain.

The Company uses different methods to measure and manage the various types of risk to which it is exposed; these methods are explained below.

#### Market risk

Fair value and cash flow interest rate risks

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of changes in market interest rates.

The majority of the Company's debt is based on floating rates, which exposes the Company to cash flow interest rate risk. The Company does not have a long-term stream of cash flows that it can match against this type of fixed debt, so it prefers to use short-term floating rate debt. The Company does not mitigate its exposure to interest rate fluctuation on floating rate debt. If interest rates spike, then the Company could enter into interest rate swaps or more probably just reduce its debt level. As at December 31, 2020, the Company has listed equity securities of \$3,530,082; (2019 – \$2,277,480). It can sell these securities to reduce its floating rate debt. As at December 31, 2020, a 1%; (2019 – 1%) increase or decrease in interest rates, with all other variables remaining constant, would impact interest expense by approximately \$9,900 over the next 12 months; (2019 – \$859).

The Company's exposure to interest rate risk is summarized as follows:

|                                                                                                                                   | 2020                                                                                                | 2019                                                                                           |
|-----------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|
| Cash and cash equivalents<br>Restricted short-term investments<br>Debt securities<br>Credit facilities                            | Between nil and 1.71%<br>Between 0.64% and 1.47%<br>Between 0.43% and 12.5%                         | Between nil and 2.53%<br>Between 0.60% and 1.47%<br>Between 0.75% and 12.50%                   |
| Canadian Bank advances<br>European Bank advances<br>Guarantee facility<br>Trade and other payables<br>Due to brokers<br>Mortgages | Prime rate plus 0.25%<br>2.97%<br>1.00%<br>Non-interest bearing<br>0.00% to 1.75%<br>0.80% to 1.47% | Prime rate plus 0.25%<br>-<br>1.00%<br>Non-interest bearing<br>0.00% to 2.86%<br>0.8% to 1.25% |



The Company holds held for trading financial assets in debt securities 53,088; (2019 – 70,179) and no held for trading financial liabilities in debt securities; (2019 – 62,449).

Debt securities are usually highly sensitive to interest rate changes. Theoretically, when interest rates rise, it causes the value of debt securities to decline. The opposite generally happens when interest rates fall, then debt securities usually rise in value. A change of 100 basis points in the yield to maturity will affect the fair value of the debt securities held for trading as follows.

Estimated effect on the fair value of debt securities due to:

|                                                                                                                     |                                                               | 2020                                                               |
|---------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------------|
|                                                                                                                     | Financial assets<br>Held for trading<br>Debt securities<br>\$ | Financial liabilities<br>Held for trading<br>Debt securities<br>\$ |
| An increase of 100 basis points in the yield to maturity<br>A decrease of 100 basis points in the yield to maturity | (1,761)<br>1,910                                              | -                                                                  |

| 20 | 1 | 9 |  |
|----|---|---|--|
|    |   | • |  |

|                                                          | Financial assets<br>Held for trading<br>Debt securities<br>\$ | Financial liabilities<br>Held for trading<br>Debt securities<br>\$ |
|----------------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------------|
| An increase of 100 basis points in the yield to maturity | (2,571)                                                       | 4,171                                                              |
| A decrease of 100 basis points in the yield to maturity  | 2,757                                                         | (4,513)                                                            |

#### Currency risk

Currency risk is the risk that the value of monetary financial assets and financial liabilities denominated in foreign currencies will vary as a result of changes in underlying foreign exchange rates. The Company is exposed to currency risk due to potential variations in currencies other than the US dollar. The following tables summarize the Company's main monetary financial assets and financial liabilities whose fair value is predominantly determined in currencies other than the US dollar, the Company's functional currency, and the effect on pre-tax net income of a 10% change in currency exchange rates:

|                                           |                           |                                   |                                  | 2020                                                 |
|-------------------------------------------|---------------------------|-----------------------------------|----------------------------------|------------------------------------------------------|
|                                           | Financial<br>assets<br>\$ | Financial<br>liabilities<br>\$    | Net<br>exposure<br>\$            | Net effect of a<br>10% increase<br>or decrease<br>\$ |
| Canadian dollar<br>Euro<br>Israeli shekel | 1,007<br>3,930<br>349     | (166,843)<br>(35,202)<br>(10,162) | (165,836)<br>(31,272)<br>(9,813) | (16,584)<br>(3,127)<br>(981)                         |
|                                           | 5,286                     | (212,207)                         | (206,921)                        | (20,692)                                             |

#### 2019

|                         | Financial<br>assets<br>\$ | Financial<br>liabilities<br>\$ | Net<br>exposure<br>\$ | Net effect of a<br>10% increase<br>or decrease<br>\$ |
|-------------------------|---------------------------|--------------------------------|-----------------------|------------------------------------------------------|
| Canadian dollar<br>Euro | 827<br>31,747             | (188,941)<br>(29,254)          | (188,114)<br>2,493    | (18,811)<br>249                                      |
| British pound sterling  | -                         | (4,378)                        | (4,378)               | (438)                                                |
| Israeli shekel          | 331                       | (5,703)                        | (5,372)               | (537)                                                |
| Swedish Krone           | -                         | (7,827)                        | (7,827)               | (783)                                                |
|                         | 32,905                    | (236,103)                      | (203,198)             | (20,320)                                             |

#### Equity price risk

Equity price risk is the risk that the fair value of equity investments and other holdings and equities sold short and derivatives will vary as a result of changes in the market prices of the holdings. The majority of the Company's equity investments and other holdings and all of the equities sold short and derivatives are based on quoted market prices as at the consolidated statement of financial position date. Changes in the market price of quoted securities and derivatives may be related to a change in the financial outlook of the investee entities or due to the market in general. Where non-monetary financial instruments – for example, equity securities – are traded in currencies other than the US dollar, the price, initially expressed in a foreign currency and then converted into US dollars, will also fluctuate because of changes in foreign exchange rates.



Securities sold short represent obligations of the Company to make future delivery of specific securities and create an obligation to purchase the security at market prices prevailing at the later delivery date. This creates the risk that the Company's ultimate obligation to satisfy the delivery requirements will exceed the amount of the proceeds initially received or the liability recorded in the consolidated financial statements. In addition, the Company has entered into derivative financial instruments which have a notional value greater than their fair value which is recorded in the consolidated financial statements. This information is disclosed in note 6(a) to these consolidated financial statements. This creates a risk that the Company could settle these instruments at a value greater or less than the amount that they have been recorded in the consolidated financial statements.

The Company's equity investments and other holdings have a downside risk limited to their carrying value, while the risk of equities sold short and derivatives is open-ended. The Company is subject to commercial margin requirements which act as a barrier to the open-ended risks of the equities sold short and derivatives. The Company closely monitors both its equity investments and other holdings and its equities sold short and derivatives.

The impact of a 30% change in the market prices of the Company's listed equity investments and other holdings and equities sold short and derivatives would be as follows:

|                                                                                                                                     |                        |                                                               | 2020                                                          |
|-------------------------------------------------------------------------------------------------------------------------------------|------------------------|---------------------------------------------------------------|---------------------------------------------------------------|
|                                                                                                                                     | Fair<br>value<br>\$    | Estimated<br>fair value<br>with a 30%<br>price increase<br>\$ | Estimated<br>fair value<br>with a 30%<br>price decrease<br>\$ |
| Equity investments and other holdings<br>Listed equity securities and derivatives<br>Equities sold short and derivative liabilities | 3,546,391<br>(319,053) | 4,610,308<br>(414,769)                                        | 2,482,474<br>(223,337)                                        |
| Pre-tax impact on net income                                                                                                        |                        | 968,201                                                       | (968,201)                                                     |
|                                                                                                                                     |                        |                                                               | 2019                                                          |
|                                                                                                                                     | Fair<br>value<br>\$    | Estimated<br>fair value<br>with a 30%<br>price increase<br>\$ | Estimated<br>fair value<br>with a 30%<br>price decrease<br>\$ |
| Equity investments and other holdings<br>Listed equity securities and derivatives<br>Equities sold short and derivative liabilities | 2,295,719<br>(445,418) | 2,984,435<br>(579,043)                                        | 1,607,003<br>(311,793)                                        |
| Pre-tax impact on net income                                                                                                        |                        | 555,091                                                       | (555,091)                                                     |

The above analysis assumes that listed equity securities, derivatives equities sold short and derivative liabilities would increase or decrease at the same rate. As these portfolios are not hedged together, a change in market prices will affect each one differently.

## Credit risk

Credit risk is the risk that a counterparty will fail to fulfill its obligations under a contract and will cause the Company to suffer a loss.

The Company is exposed to credit risk from cash and cash equivalents, restricted short-term investments, due from broker and debt investments. Credit risk arising from funds held at financial institutions are managed by only investing with financial institutions with a minimum A rating The Company manages its credit risk exposure from debt securities by closely monitoring the debt issuer and the ratings issued by various bond rating agencies. All debt security investments measured at fair value through profit or loss are traded over stock exchanges therefore exiting a position with increased risk is relatively easy if the credit worthiness of an issuer falls below the company's threshold for credit risk exposure. All non-trading convertible debt securities are convertible into equity of the issuer and are measured at fair value using independent third party appraisals. The Company closely monitors the debt issuer in order to identify when the credit risk falls below the company's threshold at which point the company may exercise its option to redeem its debt holdings or dispose of it in the less liquid private markets.

Credit ratings are presented using Standard & Poor's rating scale as follows:

| Financial assets                                                                                                                            | Rating                                                                    | 2020<br>\$                                     | 2019<br>\$                               |
|---------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|------------------------------------------------|------------------------------------------|
| Cash and cash equivalents<br>Restricted short-term investments<br>Due from brokers<br>Debt securities<br>Debt securities<br>Debt securities | A<br>A<br>A <sup>-</sup> to AAA<br>B <sup>-</sup> to BBB<br>CCC and below | 10,915<br>472<br>26,196<br>107<br>93<br>77,431 | 17,277<br>465<br>183,848<br>-<br>121,231 |

# Liquidity risk

Liquidity risk is the risk the Company will encounter difficulties in meeting its financial obligations. The Company's largest assets are equity investments and other holdings. Most of these assets are made up of equities in listed companies which can be liquidated in a relatively short time. Due to its large investments in liquid assets, the Company believes that it has sufficient resources to meet its obligations as they come due.

All financial liabilities other than equities sold short, derivative liabilities, mortgages, lease liabilities and liability for redeemable units as at the consolidated statement of financial position date mature or are expected to be repaid within one year (2019 – one year). The liquidity risk related to these liabilities is managed by maintaining a portfolio of liquid investment assets.

#### **Capital risk management**

The Company's objective when managing its capital is to maintain a solid capital structure appropriate for the nature of its business. The Company considers its capital to be its equity. The Company manages its capital structure in light of changes in economic conditions. To maintain or adjust its capital structure, the Company initiates normal course issuer bids or adjusts the amount of dividends paid. The Company monitors capital on

the basis of its net debt-to-capital ratio. Net liabilities used in the net debt-to-capital ratio is calculated by subtracting the due from broker balances from total liabilities. The net debt-to-capital ratio is as follows:

|                       | 2020        | 2019        |
|-----------------------|-------------|-------------|
| Net total liabilities | \$2,893,682 | \$1,758,496 |
| Total equity          | \$1,146,114 | \$942,655   |
| Debt-to-capital ratio | 2.52        | 1.87        |

The Company's objective is to maintain a debt-to-capital ratio below 2.0. The Company believes that limiting its debt-to-capital ratio in this manner is the best way to monitor risk. The Company's debt to capital ratio was at 2.52 at the end of December 31, 2020 from 1.87 at the end of 2019. While the debt to capital ratio was above 2.0 at the end of 2020, the Company views this is a temporary situation and anticipates reducing this ratio below 2.0 in the coming quarters. The Company does not have any externally imposed restrictive covenants or capital requirements, other than those included in the credit facilities (note 5).

#### Fair value estimation

The tables below analyze financial instruments carried at fair value by the inputs used in the valuation method. The different levels have been defined as follows:

- Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities.
- Level 2 Inputs other than quoted prices included in Level 1 that are observable for the asset or liability either directly (that is, as prices) or indirectly (that is, derived from prices); and
- Level 3 Inputs that are not based on observable market data.

The level in the fair value hierarchy within which the fair value measurement is categorized in its entirety is determined on the basis of the lowest level input that is significant to the fair value measurement in its entirety. For this purpose, the significance of an input is assessed against the fair value measurement in its entirety. If a fair value measurement uses observable inputs that require significant adjustment based on unobservable inputs, that measurement is a Level 3. Assessing the significance of a particular input to the fair value measurement in its entirety requires judgment, considering factors specific to the asset or liability.

The determination of what constitutes "observable" requires significant judgment by the Company. The Company considers observable data to be that market data that is readily available, regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market.



The following tables analyze within the fair value hierarchy the Company's financial assets and financial liabilities measured at fair value as at December 31, 2020 and 2019:

|                      |                                                                                          |                                                                                                                                                                                                               | 2020                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|----------------------|------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Level 1              | Level 2<br>\$                                                                            | Level 3<br>\$                                                                                                                                                                                                 | Total<br>\$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Ť                    | ¥                                                                                        | ¥                                                                                                                                                                                                             | Ŧ                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 3,502,703<br>-<br>-  | 22,991<br>53,088<br>66,638                                                               | -<br>-                                                                                                                                                                                                        | 3,525,694<br>53,088<br>66,638                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 4,388<br>-<br>-<br>- | 11,102<br>3,581<br>-<br>-                                                                | 193,941<br>20,962<br>623<br>46,684                                                                                                                                                                            | 209,431<br>24,543<br>623<br>46,684                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 3,507,091            | 157,400                                                                                  | 262,210                                                                                                                                                                                                       | 3,926,701                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                      |                                                                                          |                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 301,644              | -                                                                                        | -                                                                                                                                                                                                             | 301,644                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                      | 17,409                                                                                   | -                                                                                                                                                                                                             | 17,409                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 301,644              | 17,409                                                                                   | -                                                                                                                                                                                                             | 319,053                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                      |                                                                                          |                                                                                                                                                                                                               | 2019                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Level 1<br>\$        | Level 2<br>\$                                                                            | Level 3<br>\$                                                                                                                                                                                                 | Tota                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                      |                                                                                          |                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 2,274,271            | -                                                                                        | -                                                                                                                                                                                                             | 2,274,27                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 2,990                | 70,179<br>29,895                                                                         | -                                                                                                                                                                                                             | 70,179<br>32,889                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                      |                                                                                          |                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 1,378<br>-<br>-      | 33,374<br>2,922<br>-                                                                     | 75,929<br>48,130<br>51,328                                                                                                                                                                                    | 51,052                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 1,378<br><br>        |                                                                                          | 48,130                                                                                                                                                                                                        | 51,052<br>51,328                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                      | 2,922<br>-                                                                               | 48,130<br>51,328                                                                                                                                                                                              | 51,052<br>51,328                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                      | 2,922<br>-                                                                               | 48,130<br>51,328                                                                                                                                                                                              | 110,68<br>51,052<br>51,328<br>2,590,396<br>419,618<br>62,449<br>25,800                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                      | \$ 3,502,703 - 4,388 - 3,507,091 301,644 - 301,644 - 301,644 - 301,644 - 301,644 301,644 | \$ \$<br>3,502,703 22,991<br>- 53,088<br>- 66,638<br>4,388 11,102<br>- 3,581<br><br><br>3,507,091 157,400<br>301,644 -<br>- 17,409<br>301,644 17,409<br>- 17,409<br>301,644 17,409<br>2,274,271 -<br>- 70,179 | \$       \$       \$       \$ $3,502,703$ $22,991$ -         - $53,088$ -         - $66,638$ - $4,388$ $11,102$ $193,941$ - $3,581$ $20,962$ -       - $623$ -       - $623$ -       - $623$ -       - $623$ -       - $623$ -       - $623$ -       - $623$ -       -       -         301,644       -       -         -       -       -         301,644       -       -         -       -       -         -       -       -         -       -       -         -       -       -         -       -       -         -       -       -         -       -       -         -       -       -         -       -       -         -       -       -         -< |



## Financial instruments in Level 1

The fair value of financial assets and financial liabilities traded in active markets are based on quoted market prices at the close of trading on the year-end date. The quoted market price used for financial assets and financial liabilities held by the Company is the close price. Investments classified in Level 1 include active listed equities and derivatives traded on an exchange.

## Financial instruments in Level 2

Financial instruments classified with Level 2 trade in markets that are not considered to be active but are valued based on quoted market prices, broker quotations or valuation techniques such as financial models that use market data. These valuation techniques maximize the use of observable market data where available and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2. These include corporate bonds, thinly traded listed equities and derivatives, over-the-counter derivatives and private equities.

The Company uses a variety of methods and makes assumptions that are based on market conditions existing at each year-end date. Valuation techniques used for non-standardized financial instruments such as options and other over-the-counter derivatives include the use of comparable recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analyses, option-pricing models and other valuation techniques commonly used by market participants, making maximum use of market inputs and relying as little as possible on entity-specific inputs:

| Description                           | Valuation technique                                                                                      |
|---------------------------------------|----------------------------------------------------------------------------------------------------------|
| Equity securities<br>Private equities | Quoted market prices or broker quotes for similar instruments<br>Valuation techniques or net asset value |
| Debt securities                       | based on observable inputs<br>Quoted market prices or broker quotes for similar instruments              |

Quoted market prices or broker quotes for similar instruments

# Financial instruments in Level 3

Derivatives

Investments classified in Level 3 have significant unobservable inputs, as they trade infrequently. Level 3 instruments consist of unlisted equity investments, debt securities and real estate investments. As observable prices are not available for these securities, the Company has used valuation techniques to derive the fair value.

Level 3 valuations are reviewed by the Company's chief financial officer (CFO), who reports directly to the Board on a quarterly basis in line with the Company's reporting dates. The Board considers the appropriateness of the valuation models and inputs used. On an annual basis, close to the year-end date, the Company obtains independent, third party appraisals to determine the fair value of the Company's most significant Level 3 holdings. The Company's CFO reviews the results of the independent valuations. Emphasis is placed on the valuation model used to determine its appropriateness, the assumptions made to determine whether it is consistent with the nature of the investment, and market conditions and inputs such as cash flow and discount rates to determine reasonableness.

As at December 31, 2020 and 2019, Level 3 instruments are in various entities and industries.

Real estate investments are disclosed in more detail in note 8, comprising investments in private real estate companies and in real estate income trusts and partnerships. The real estate companies are involved with various types of buildings in different geographical locations. For the main Level 3 instruments, the Company relied on appraisals carried out by independent third party valuators. There was no established market for any of these investments, so the most likely scenario is a disposal of the underlying assets. For the investments in real estate income trusts and partnerships, the Company relied mainly on audited financial statements, valuing the assets at fair value. The most likely scenario is an eventual sale of the underlying properties and the subsequent distribution to the holders.

The following tables present the changes in Level 3 instruments:

|                                                                                                              |                                  |                                | 2020                          |
|--------------------------------------------------------------------------------------------------------------|----------------------------------|--------------------------------|-------------------------------|
|                                                                                                              | Real estate<br>investments<br>\$ | Unlisted<br>securities<br>\$   | Total<br>\$                   |
| As at December 31, 2019                                                                                      | 51,328                           | 124,059                        | 175,387                       |
| Transferred out of Level 3 (i)<br>Purchases (ii)<br>Distributions<br>Gains (losses) recognized in net income | 1,533<br>(3,738)                 | (20,520)<br>102,979<br>(4,986) | (20,520)<br>99,684<br>(8,724) |
| On financial instruments held at end of year<br>Currency translation adjustments                             | (1,622)<br>(817)                 | 21,456<br>(7,462)              | 24,662<br>(8,279)             |
| As at December 31, 2020                                                                                      | 46,684                           | 215,526                        | 262,210                       |
|                                                                                                              |                                  |                                | 2019                          |

|                                                                                                                                          | Real estate<br>investments<br>\$ | Unlisted<br>securities<br>\$           | Total<br>\$                              |
|------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|----------------------------------------|------------------------------------------|
| As at December 31, 2018                                                                                                                  | 41,161                           | 88,606                                 | 129,767                                  |
| Transferred out of Level 3 (i)<br>Purchases (ii)<br>Sales proceeds<br>Distributions<br>Gains (losses) recognized in net income           | 12,917<br>(7,813)                | (20,093)<br>69,962<br>(1,488)<br>(383) | (20,093)<br>82,879<br>(1,488)<br>(8,196) |
| On financial instruments held at end of year<br>On financial instruments disposed of during the year<br>Currency translation adjustments | 7,298<br>_<br>(2,235)            | (8,930)<br>1,488<br>(5,103)            | (1,632)<br>1,488<br>(7,338)              |
| As at December 31, 2019                                                                                                                  | 51,328                           | 124,059                                | 175,387                                  |



- i. During the year the company's private holdings in equity securities in the cannabis industry were transferred out of level 3 pursuant to public offerings. The fair value of these investments became available through quotes prices from the active markets however due to restrictions on trading they have been classified as level 2.
- During the year the company made investments in private holdings in the information technology, biotechnology, pharmaceutical and financial industries totaling \$102,979; (2019 cannabis and biotechnology industries \$61,621). There is no established market for these holdings. The most likely disposal of these investments is through a disposition or a listing of these holdings on a public stock exchange.

The table below presents the investments whose fair values are measured using valuation techniques classified as Level 3 as at December 31, 2020.

| Description                                                                           | Fair value<br>(rounded)<br>2020<br>\$ | Valuation<br>technique                               | Significant<br>unobservable<br>inputs                  | Weighted<br>average<br>input     | Reasonably<br>possible<br>shifts +/-                           | Change<br>in value<br>\$   |
|---------------------------------------------------------------------------------------|---------------------------------------|------------------------------------------------------|--------------------------------------------------------|----------------------------------|----------------------------------------------------------------|----------------------------|
| Unlisted private equity<br>holdings<br>Pharmaceuticals<br>-Convertible Pref           | 67,000                                | Backsolve<br>option pricing<br>model                 | Expected volatility                                    | 40%                              | 10%                                                            | +/-14,000                  |
| Unlisted private equity<br>holdings<br>Pharmaceuticals<br>-Equity securities          | 19,000                                | Backsolve<br>option pricing<br>model                 | Expected volatility                                    | 80%                              | 10%                                                            | +/-1,000                   |
| Unlisted private equity<br>holdings<br>Pharmaceuticals<br>-Convertible Pref           | 2,000                                 | Recent<br>transaction                                | none                                                   | -                                | -                                                              | -                          |
| Unlisted private equity<br>holdings –<br>Financial services                           | 20,000                                | Recent<br>transaction                                | none                                                   | -                                | -                                                              | -                          |
| Unlisted private equity<br>holdings –<br>Food and beverage<br>-Equity securities      | 16,000                                | Comparable<br>company<br>approach                    | Revenue estimate<br>Revenue multiple<br>EBITA multiple | 49,370<br>2.15<br>16.52          | \$1M<br>10%<br>10%                                             | +/-400<br>+/-800<br>+/-900 |
| Unlisted private equity<br>holdings –<br>Food and beverage<br>-Convertible bonds      | 15,000                                | Recent<br>transaction                                | none                                                   |                                  | -                                                              | -                          |
| Unlisted private equity<br>holdings –<br>Food and beverage<br>-Convertible bonds      | 6,000                                 | Mark-to-Model<br>Comparable<br>Bond<br>Methodologies | Discount rate<br>Probability of default                | 24%<br>65%                       | 5%<br>5%                                                       | +/-400<br>+/-900           |
| Unlisted private equity<br>holdings –<br>Information technology<br>-Equity securities | 56,000                                | Comparable<br>company<br>approach                    | EBITA estimate<br>EBITA multiple                       | 143,400<br>10.25                 | \$5M<br>10%                                                    | +/-6,000<br>+/-13,600      |
| Unlisted private equity<br>holdings –<br>Information technology                       | 3,000                                 | Recent<br>transaction                                | none                                                   | -                                | -                                                              | -                          |
| Unlisted private equity<br>holdings –<br>Other                                        | 8,000                                 | Recent<br>transaction                                | none                                                   | -                                | -                                                              | -                          |
| Unlisted private equity<br>holdings –<br>Other                                        | 3,000                                 | Comparable<br>company<br>approach                    | Revenue estimate<br>Revenue multiple                   | 31,000<br>3.0                    | \$1M<br>10%                                                    | +/-120<br>+/-300           |
| REITs and partnerships                                                                | 33,000                                | Discounted cash flows                                | Discount rate<br>Cash flow term<br>Capitalization rate | 6%-11.7%<br>10 years<br>0% -7.9% | The inputs disclosed<br>used for all the real e<br>the REITs a | •                          |
| Real estate investments in<br>private entities                                        | 14,000                                | Capitalization<br>model                              | Rate of return                                         | 4.0%                             | 1.0%                                                           | +4,000<br>-3,200           |



The table below presents the investments whose fair values are measured using valuation techniques classified as Level 3 as at December 31, 2019.

| Description                                                                      | Fair value<br>(rounded)<br>2019<br>\$ | Valuation<br>technique                               | Significant<br>unobservable<br>inputs                  | Weighted<br>average<br>input         | Reasonably<br>possible<br>shifts +/-                                                                                            | Change<br>in value<br>\$         |
|----------------------------------------------------------------------------------|---------------------------------------|------------------------------------------------------|--------------------------------------------------------|--------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|----------------------------------|
| Unlisted private equity<br>holdings<br>Pharmaceuticals<br>-Equity securities     | 13,000                                | Backsolve<br>option pricing<br>model                 | Expected volatility                                    | 80%                                  | 10%                                                                                                                             | +/-300                           |
| Unlisted private equity<br>holdings<br>Pharmaceuticals<br>-Convertible Pref      | 30,000                                | Recent<br>transaction                                | none                                                   | -                                    | -                                                                                                                               | -                                |
| Unlisted private equity<br>holdings<br>Pharmaceuticals<br>-Equity securities     | 3,000                                 | Backsolve<br>option pricing<br>mode                  | Expected volatility                                    | 60%                                  | 10%                                                                                                                             | +/-130                           |
| Unlisted private equity<br>holdings –<br>-Financial services                     | 9,000                                 | Recent<br>transaction                                | none                                                   | -                                    | -                                                                                                                               | -                                |
| Unlisted private equity<br>holdings –<br>Food and beverage<br>-Equity securities | 13,000                                | Comparable<br>company<br>approach                    | Revenue estimate<br>Revenue multiple<br>EBITA multiple | 31,474<br>1.97<br>15.03              | \$1M<br>10%<br>10%                                                                                                              | +/-500<br>+/-1,000<br>+/-500     |
| Unlisted private equity<br>holdings –<br>Food and beverage<br>-Convertible bonds | 22,000                                | Mark-to-Model<br>Comparable<br>Bond<br>Methodologies | Discount rate                                          | 24%                                  | 1%                                                                                                                              | +/-288                           |
| Unlisted private equity<br>holdings –<br>Food and beverage<br>-Convertible bonds | 5,000                                 | Mark-to-Model<br>Comparable<br>Bond<br>Methodologies | Discount rate                                          | 7.3%                                 | 1%                                                                                                                              | +/-52                            |
| Unlisted private equity<br>holdings –<br>Food and beverage<br>-Convertible bonds | 20,000                                | Mark-to-Model<br>Comparable<br>Bond<br>Methodologies | Merger arbitration<br>adjustment<br>Liquidity discount | 10%<br>7.7%                          | 25%<br>25%                                                                                                                      | +/-250<br>+/-450                 |
| Unlisted private equity<br>Holdings<br>Software developers                       | 1,000                                 | Comparable<br>company<br>approach                    | Revenue estimate<br>Revenue multiple                   | 1,000<br>7.4                         | 200<br>10%                                                                                                                      | +/-200<br>+/-200                 |
| Unlisted private equity<br>holdings –<br>Other                                   | 8,000                                 | Recent<br>transaction                                | none                                                   | -                                    | -                                                                                                                               | -                                |
| REITs and partnerships                                                           | 15,000                                | Discounted cash flows                                | Discount rate<br>Cash flow term<br>Capitalization rate | 8.1%-9.7%<br>5-10 years<br>4.5%-7.4% | The inputs disclosed c<br>used for all the real es<br>the REITs. A general a<br>change in inputs would<br>fair change in value. | tate holdings in analysis of the |
| REITs and partnerships                                                           | 18,000                                | Recent<br>transactions                               | none                                                   | -                                    | -                                                                                                                               | -                                |
| Real estate investments in<br>private entities                                   | 18,000                                | Capitalization<br>model                              | Rate of return                                         | 7.0%                                 | 1.0%                                                                                                                            | +3,000<br>-2,200                 |



#### Assets and liabilities not carried at fair value but for which fair value is disclosed

The carrying amount of cash and cash equivalents, restricted short-term investments, due from brokers, bank advances, credit facilities, trade and other payables, due to brokers, redemptions payable, and subscriptions received in advance represent a reasonable approximation of their respective fair value due to their short-term nature.

# 17 Disclosure of the composition of the Company

#### Principal subsidiaries and structured entities

The consolidated financial statements include the accounts of the Company and all of its subsidiaries and structured entities as at December 31, 2020 and 2019. The principal operating subsidiaries and structured entities and their activities are as follows.

| Name                                                                                                         | Country of<br>incorporation                        | % Interest held   |                   | Nature of<br>business                                                                                             |
|--------------------------------------------------------------------------------------------------------------|----------------------------------------------------|-------------------|-------------------|-------------------------------------------------------------------------------------------------------------------|
|                                                                                                              |                                                    | 2020              | 2019              |                                                                                                                   |
| Senvest Global (KY) L.P.<br>Senvest Global L.P.<br>RIMA Senvest Master Fund GP, L.L.C.                       | Cayman Islands<br>United States<br>United States   | 100<br>100<br>-   | 100<br>100<br>-   | Investment company<br>Investment company<br>General partner of Senvest<br>Master Fund, L.P.<br>General partner of |
| Senvest Technology Partners GP,<br>L.L.C.                                                                    | United States                                      | -                 | -                 | Senvest Technology Partners<br>Master Fund L.P.                                                                   |
| Argentina Capital Inc.<br>Pennsylvania Properties Inc.<br>Senvest Equities Inc.<br>Senvest Management L.L.C. | Canada<br>United States<br>Canada<br>United States | 100<br>100<br>100 | 100<br>100<br>100 | Real estate<br>Real estate<br>Investment company<br>Investment manager<br>of the Funds                            |
| Senvest Master Fund, L.P.<br>Senvest Technology Partners Master<br>Fund. L.P.                                | Cayman Islands<br>Cayman Islands                   | 35<br>49          | 32<br>49          | Investment fund                                                                                                   |
| Servest Cyprus Recovery<br>Investment Fund, L.P.<br>Coldstream SL                                            | Cayman Islands<br>Spain                            | 73<br>100         | 73<br>100         | Investment fund<br>Real estate                                                                                    |

The total non-controlling interest for the year is a 24,795; (2019 – 8,937), which is mostly attributed to Senvest Management L.L.C. The change in redemption amount of liability for redeemable units for the year is 364,825; (2019 – 186,254), all of which is attributed to the Funds.



Set out below is the summarized financial information for each subsidiary that has non-controlling interest (NCI) that is material to the group. The amounts disclosed are before inter-company eliminations.

| Summarized balance sheets | Senvest Management L.L.C. |                  |  |  |
|---------------------------|---------------------------|------------------|--|--|
|                           | 2020<br>\$                | 2019<br>\$       |  |  |
| Assets<br>Liabilities     | 14,785<br>14,274          | 13,313<br>13,055 |  |  |
| Net assets                | 511                       | 258              |  |  |
| Accumulated NCI           | 511                       | 258              |  |  |

The participation owned by the parent company is reflected as a liability in the subsidiary's financial statements.

| Summarized statements of comprehensive income (loss) | 2020<br>\$       | 2019<br>\$       |
|------------------------------------------------------|------------------|------------------|
| Revenue and net investment gains<br>Expenses         | 11,201<br>11,354 | 19,139<br>12,480 |
| Net income (loss)<br>Other comprehensive (loss)      | (153)<br>(69)    | 6,659<br>(2,191) |
| Comprehensive income (loss)                          | (222)            | 4,468            |
| Net income (loss) allocated to NCI                   | (153)            | 6,659            |

The participation allocated to the parent company is reflected as a part of the statement of income in the subsidiary's financial statements.

|                                                      | 2020<br>\$ | 2019<br>\$ |
|------------------------------------------------------|------------|------------|
| Distribution paid to NCI                             |            | 90,457     |
| Summarized statements of cash flows                  | 2020<br>\$ | 2019<br>\$ |
| Cash provided (used) in operating activities         | 1,778      | (18)       |
| Net increase (decrease) in cash and cash equivalents | 1,778      | (18)       |

On April 1 2019, Senvest Management L.L.C. redeemed, on an in-kind basis, a net amount of \$90,457 of its equity in Senvest Master Fund L.P. and Senvest Technology Master Fund L.P. and the executive minority owner of Senvest Management L.L.C. redeemed a like amount from its equity. The \$90,457 redemption was invested back in Senvest Master Fund L.P. and Senvest Technology Master Fund L.P. under the executive's personal name. As such there was a reallocation on the Company's consolidated statement of financial position out of Non-controlling interest and into Liability for redeemable units. There was no cash withdrawal out of any of the entities as the net effect was solely a transfer of ownership of the investments in Senvest Master Fund L.P. and



Senvest Technology Partners L.P. from Senvest Management L.L.C. to its executive minority owner. The total equity attributable to common shareholders of the Company remained unchanged as a result of this transaction.

No guarantees or collateral were provided to the subsidiaries and structured entities except for the lease liabilities of Senvest Management L.L.C. The amounts in question have been included in trade and other payables, note 11(b). The Company is not liable for any other contingent liabilities arising in its subsidiaries and structured entities and will not settle any other liabilities on their behalf.

# 18 Related party transactions

#### Key management compensation

Key management includes the Board, the president and chief executive officer, the vice-president, the secretary-treasurer and the CFO. The compensation paid or payable to key management for employee services is as follows:

|                                                                                                    | 2020<br>\$   | 2019<br>\$  |
|----------------------------------------------------------------------------------------------------|--------------|-------------|
| Salaries and other short-term employee benefits<br>Post-employment benefits – Defined contribution | 21,833<br>28 | 8,557<br>27 |
|                                                                                                    | 21,861       | 8,584       |

## **Management fees**

Certain employees and related parties that have invested in the Funds do not pay management fees that are charged to outside investors. The amount invested by these participants in 2020 totals \$297,169 (2019 - \$191,377).

#### **19** Commitments

As of December 31, 2020, the Company's future commitments relating to other equity investments and other holdings totaled \$69,381 and those relating to real estate totaled \$15,278.

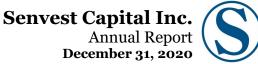


# 20 Segmented and geographical information

The Company operates in a single reportable segment, which is the management of its own investments and those of the Funds.

The following tables summarize the Company's revenues by geographical area for the years ended December 31:

|                                                                      |                          |                     |                         |                 |                 | 2020                      |
|----------------------------------------------------------------------|--------------------------|---------------------|-------------------------|-----------------|-----------------|---------------------------|
|                                                                      | United<br>States<br>\$   | Canada<br>\$        | European<br>Union<br>\$ | Argentina<br>\$ | Other<br>\$     | Total<br>\$               |
| <b>Revenue</b><br>Interest income<br>Dividend income<br>Other income | 5,084<br>25,121<br>7,200 | 997<br>2,561<br>919 | 3,646<br>16<br>2,517    | 2,808           | -<br>2,414<br>- | 9,727<br>32,920<br>10,636 |
|                                                                      |                          |                     |                         |                 |                 | 2019                      |
|                                                                      | United<br>States<br>\$   | Canada<br>\$        | European<br>Union<br>\$ | Argentina<br>\$ | Other<br>\$     | Total<br>\$               |
| <b>Revenue</b><br>Interest income<br>Dividend income<br>Other income | 14,295<br>12,157<br>745  | 1,040<br>614<br>526 | 4,724<br>234<br>1,796   | 237             | -<br>15<br>-    | 20,059<br>13,257<br>3,067 |



# **Board of Directors**

Victor Mashaal Chairman of the Board & President Senvest Capital Inc.

**Richard Mashaal** Vice-President Senvest Capital Inc.

Frank Daniel Secretary-Treasurer Senvest Capital Inc.

David E. Basner\* **Business Executive** 

Eileen Bermingham\* **Business Executive** 

Jeffrev L. Jonas\* Partner, Brown Rudnick L.L.P.

\*Member of the Audit Committee

# Officers

Victor Mashaal Chairman of the Board & President

**Richard Mashaal** Vice-President

Frank Daniel Secretary-Treasurer

George Malikotsis Vice-President, Finance

# **Investor Information**

AUDITORS PricewaterhouseCoopers L.L.P. Montréal (Canada)

LEGAL COUNSEL Howard M. Levine Blake, Cassels & Graydon L.L.P. 1 Place Ville-Marie Suite 3000 Montréal (Québec) H3B 4N8

TRANSFER AGENT & REGISTRAR Computershare Trust Company of Canada 1500 Robert-Bourassa Boulevard 7th Floor Montréal (Québec) H3A 3S8

Computershare Trust Company of Canada 100 University Street Toronto (Ontario) M5J 2Yl

Senvest Capital Inc. 1000 Sherbrooke street West Suite 2400 Montréal (Québec) H3A 3G4 (514) 281-8082